



REGION OF WINDSOR AND WEST HANTS MUNICIPALITY
Special Committee of the Whole - Meeting Agenda **AMENDED**
April 21, 2020, 6:00 p.m.
Virtual Meeting via ZOOM

1. Call to Order
2. Roll Call
3. Declaration(s) of Conflict of Interest
4. Announcements
5. Approval of the Agenda, including additions or deletions
6. Approval of Previous Meeting Minutes - None
7. Presentations
 - (a) Sports Complex Update – Murray Tate - **UPDATED**
8. Unfinished Business/Postponed Motions - None
9. Reports – Other Committees - None
10. Correspondence
 - (a) Annapolis Valley Regional Library Board
11. New Business
 - (a) Naming of Regional Municipality – Recommendation Report
12. Public Participation Period
13. In-Camera - None
14. Next Meeting Date / Adjournment

West Hants Sports Complex Project Update

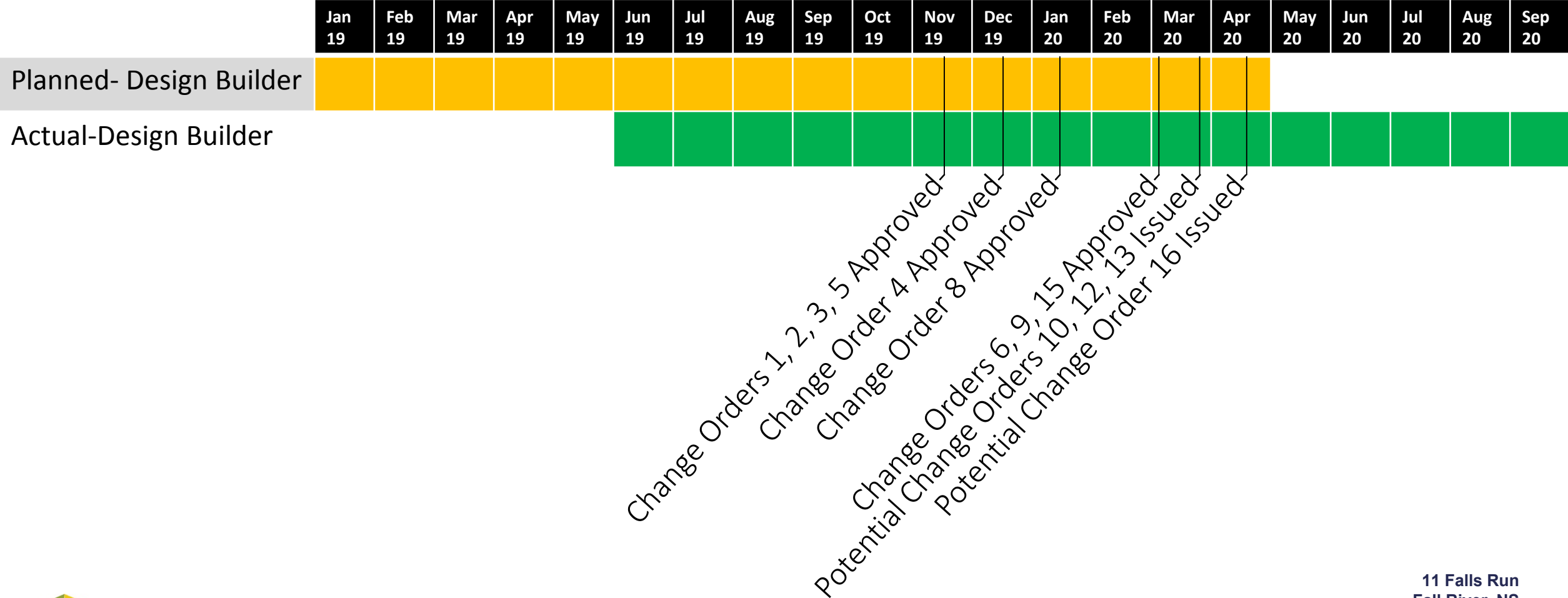
April 21, 2020



TATE
ENGINEERING

11 Falls Run
Fall River, NS
902.576.3420
tateengineering.com

Project Timeline



Design Status Update

Design Elements	Schematic Design	Development Design	Issue for Construction (IFC)	Notes
Civil	✓	✓	✓	Complete
Architectural	✓	✓	✓	Complete
Interior Design	N/A	✓	?	Direction Required
Structural	✓	✓	✓	Complete
HVAC & Refrigeration	✓	✓	✓	Complete
Plumbing	N/A	✓	?	Direction Required
Electrical	N/A	✓	✓	Complete

Construction Status Update

- Precast concrete rink stands completed
- Steel studding 90% complete
- Field house stone base being prepared for turf
- Electrical 60% complete
- Masonry 80% complete
- Interior slabs are complete, except rink slab
- Roof installation 25% complete
- Earned value indicates project is 75% complete
- Lindsay notified owner of delay claim per GC section 6.5 due to COVID-19 pandemic

Construction Progression



Center of Fieldhouse, looking at stands



Fieldhouse stands, Looking out at fieldhouse

Construction Progression



First floor center core, Fieldhouse dressing rooms



First Floor center core, Elevator and front vestibule

Construction Progression



Mezzanine by rink stands, elevator and warm room



Mezzanine by rink stands, elevator and public washrooms behind it

Construction Progression



Mezzanine by mechanical room, looking at stands



Mezzanine, Looking at rink stands

Project Budget Information

Item	Cost	Note	Status
Approved Construction Budget	\$14,359,034	West Hants agreed contract value	Approved
Actual Construction Cost	\$14,359,034	Per Contract	Approved
Owner Reserve	\$242,760	Difference between approved budget and actual contract	Approved
Construction Contingency	\$1,022,126	7% of the approved construction budget	Approved

Contract Value	Invoiced to date	Remaining in Contract	Contingency Percentage	Recommended Contingency
\$14,359,034	\$10,732,999	\$3,626,034	5%	\$181,301

Approved Change Orders

Change Order	Cost	Note	Status
1	\$585,571	Award delay claim	Approved
2	\$6,742	Dasher board price increase	Approved
3	\$317,520	HVAC & refrigeration's scope change	Approved
4	\$75,506	Architectural takeoff - schematic design	Approved
5	\$23,464	Turf increase	Approved
6	\$13,499	Not approved (JC CCO1, CCO 2, and IB Storey CCN 430)	Approved
7	\$0	Blank, not issued	Cancelled
8	\$2,219	Unforeseen conditions - fixing existing storm pipe	Approved
9	-\$3,644	Credit for flooring ins and outs, rear curtainwall	Approved
14	\$0	Blank, not issued	Cancelled
15	\$16,100	Electrical additions -WIFI, power and data	Approved
Approved Change Order Total		\$1,036,977	

Remaining Contingency

Item	Cost
Approved Change Orders	-\$1,036,977
Construction Contingency	\$1,022,126
Owner Reserve	\$242,760
Soft Cost Overages	-\$18,720
Total	\$209,189

Contemplated User Enhancements

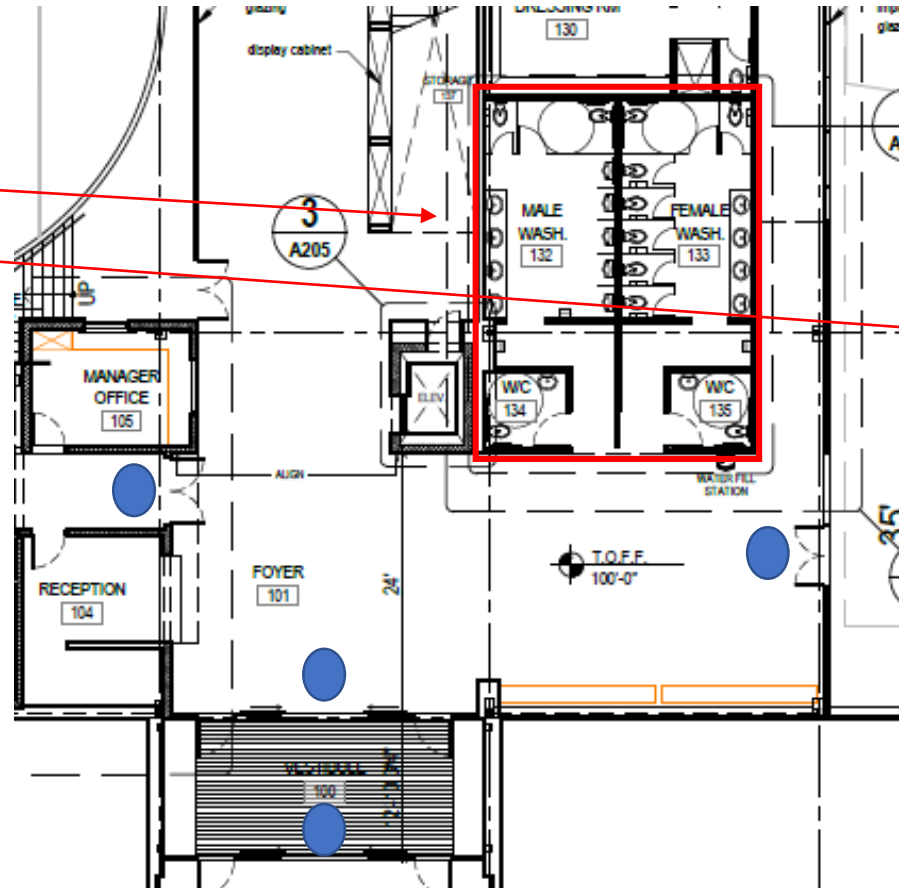
Item	Description	Item Cost	Options	Option Cost
1	Interior Upgrades - Public Hygiene	\$69,160- Lindsay Estimate	1	\$69,160
2	Millwork – Staircase Display / Lobby Standing Counter / Rink Dressing Rooms	\$116,003- Lindsay Estimate	1+2	\$372,086
	Glazed Interior Railing	\$181,923- PCO 13		
	Exterior Signage Support and Electrical	\$5,000- Lindsay Estimate		
3	Various Drywall Upgrades	\$88,500- Lindsay Estimate	1+2+3	\$805,086
	Painting Structural Steel	\$166,000- Lindsay Estimate		
	Interior Corrugated Cladding	\$178,500- Lindsay Estimate		

Contingency Usage Options- Public Hygiene

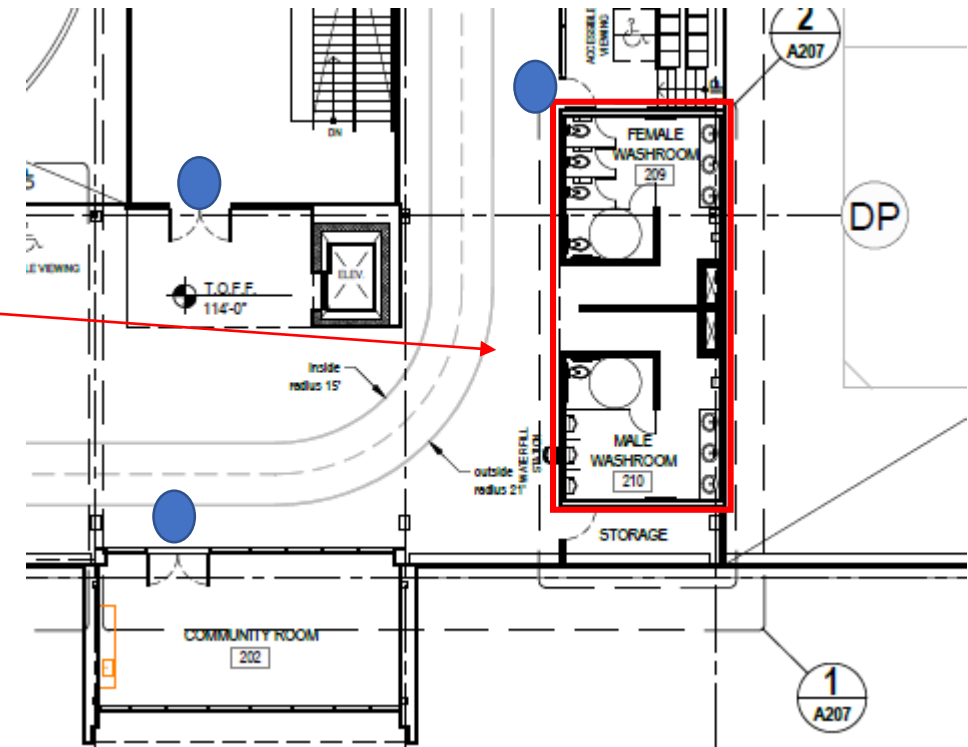
Interior upgrades in the all washrooms are:

- Touchless taps
- Corian countertops
- Undermount sinks
- Wall tile (just public washrooms)

Other upgrades include touchless door operators



First level public washrooms and vestibule



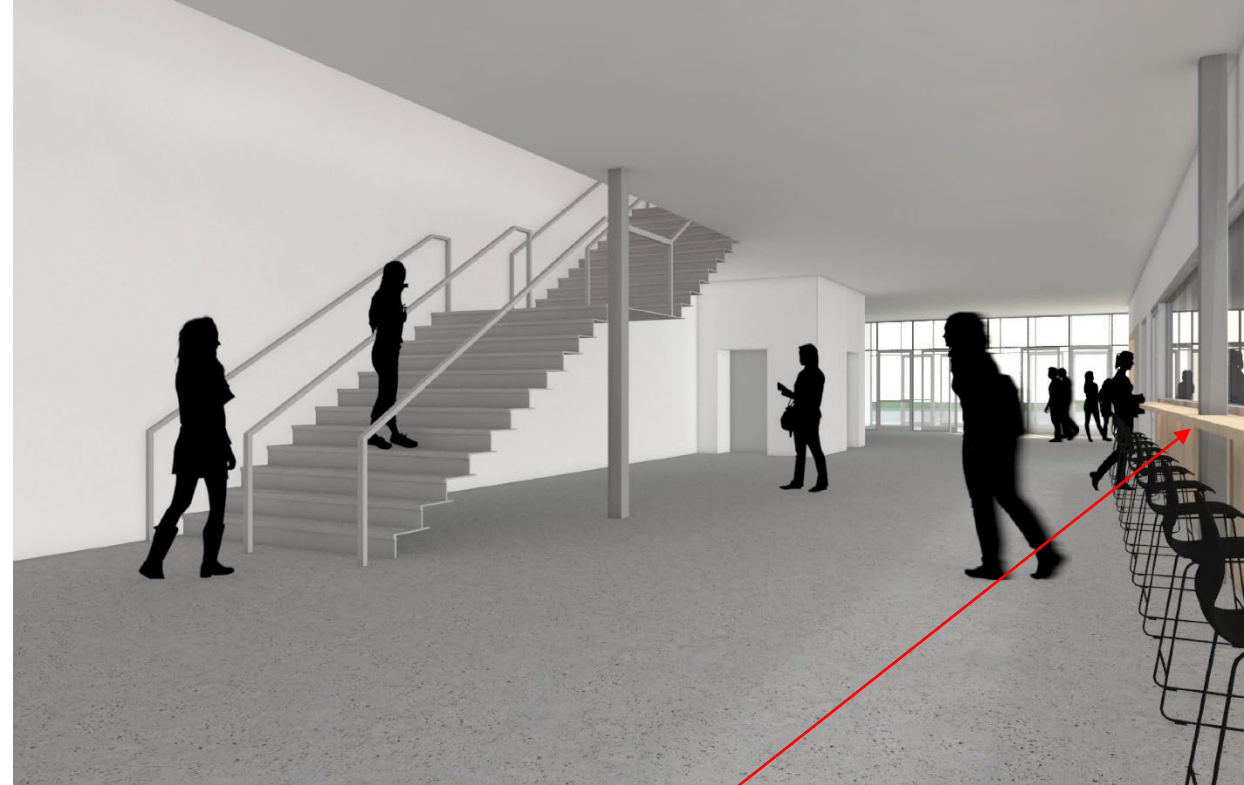
Second level public washrooms

Contingency Usage Options- Millwork

Staircase display would be used to display various item including hockey memorabilia



Additional scope



Current scope

*Standing counter facing rink is not in current scope, this addition is included in Millwork change order

Contingency Usage Options- Millwork

Millwork would be added to the exterior wall of the rink dressing rooms, otherwise those walls would have an IMP (Insulated Metal Panel) finish along with a gap between the bench and wall



Additional scope

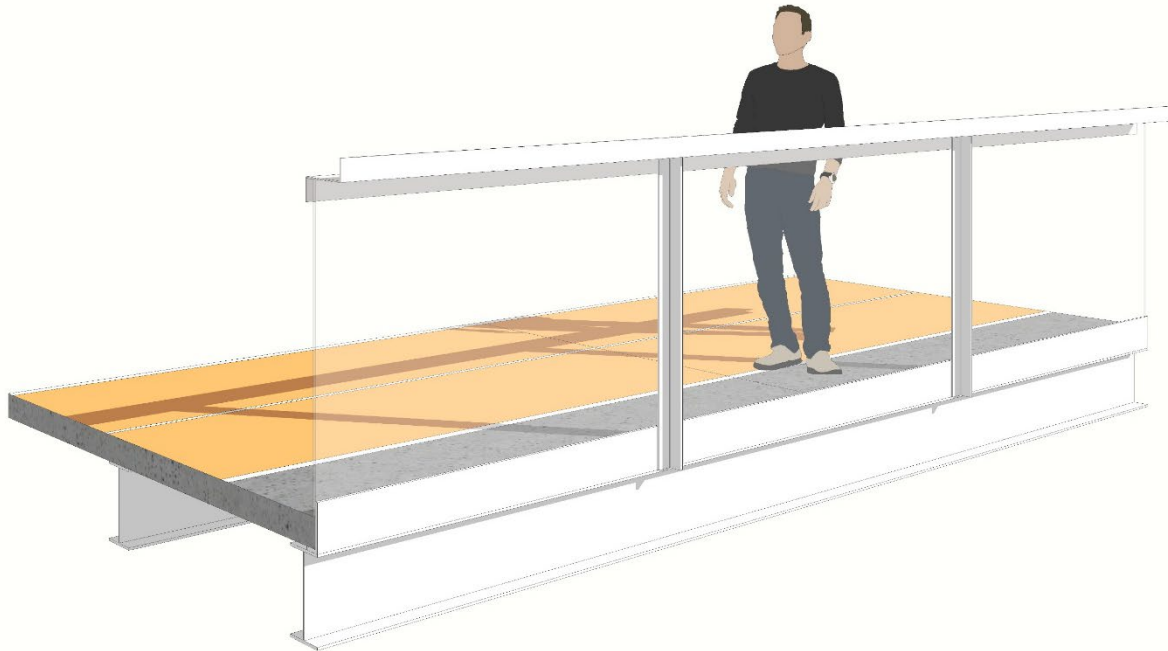


Current scope

- TV screens in both pictures are future items
- Blue wall in washroom is not being contemplated

Contingency Usage Options- Glazed Interior Railing

Glazed railings would have 6' glass panels, with a top railing that has a 6" wide ledge

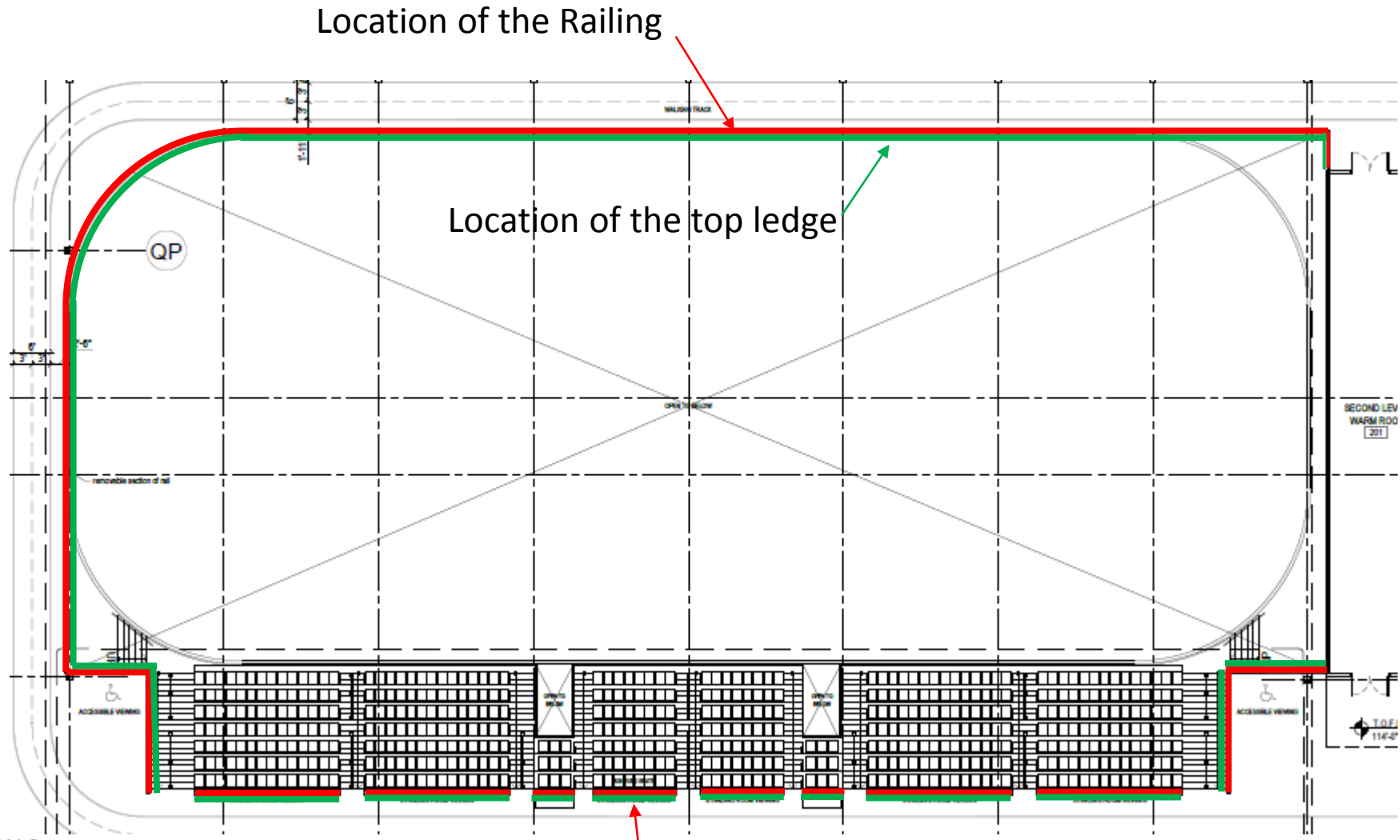


Additional scope



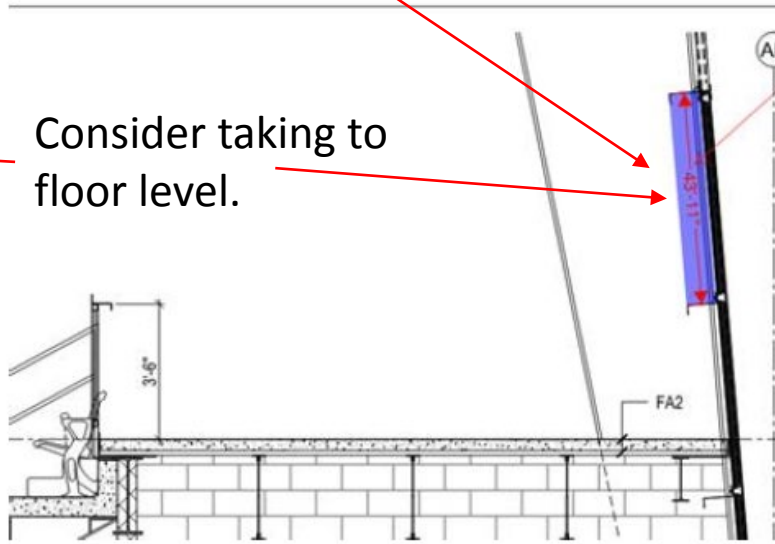
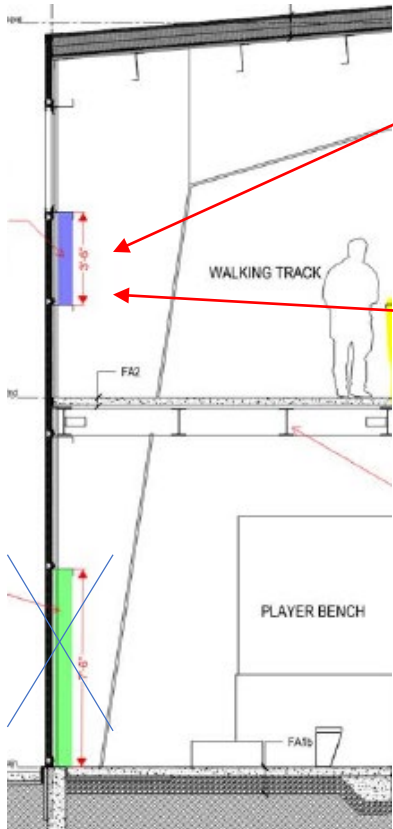
Current scope

Contingency Usage Options- Glazed Interior Railing

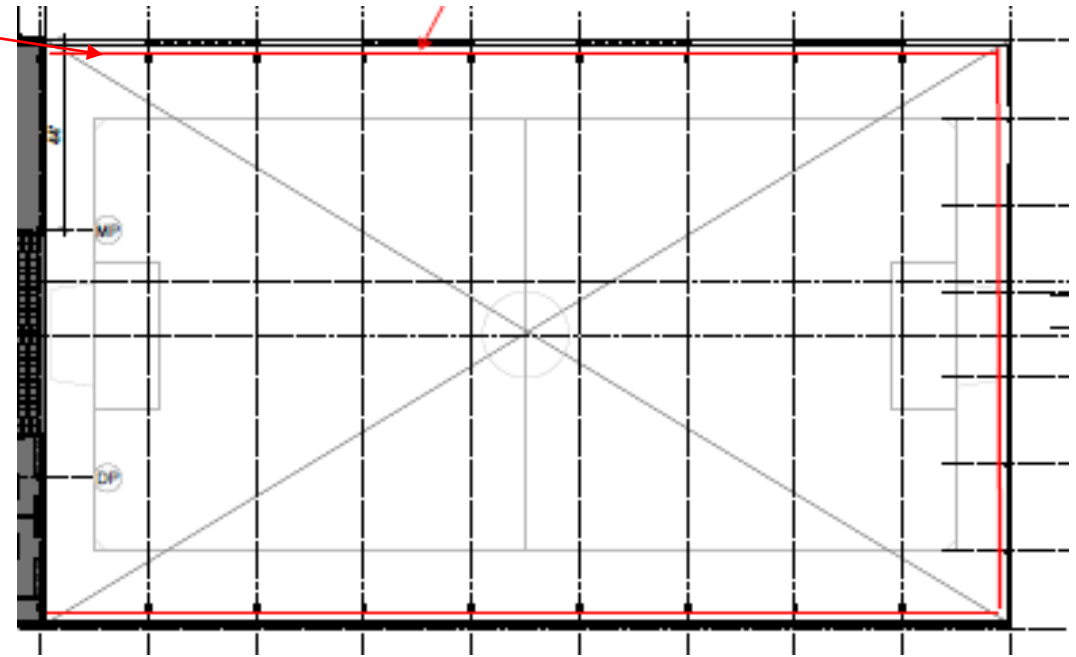


Contingency Usage Options- Drywall Upgrades

Drywall infills would prevent climbing of the structure and garbage collection and be an architectural feature of the building



Around the walking track

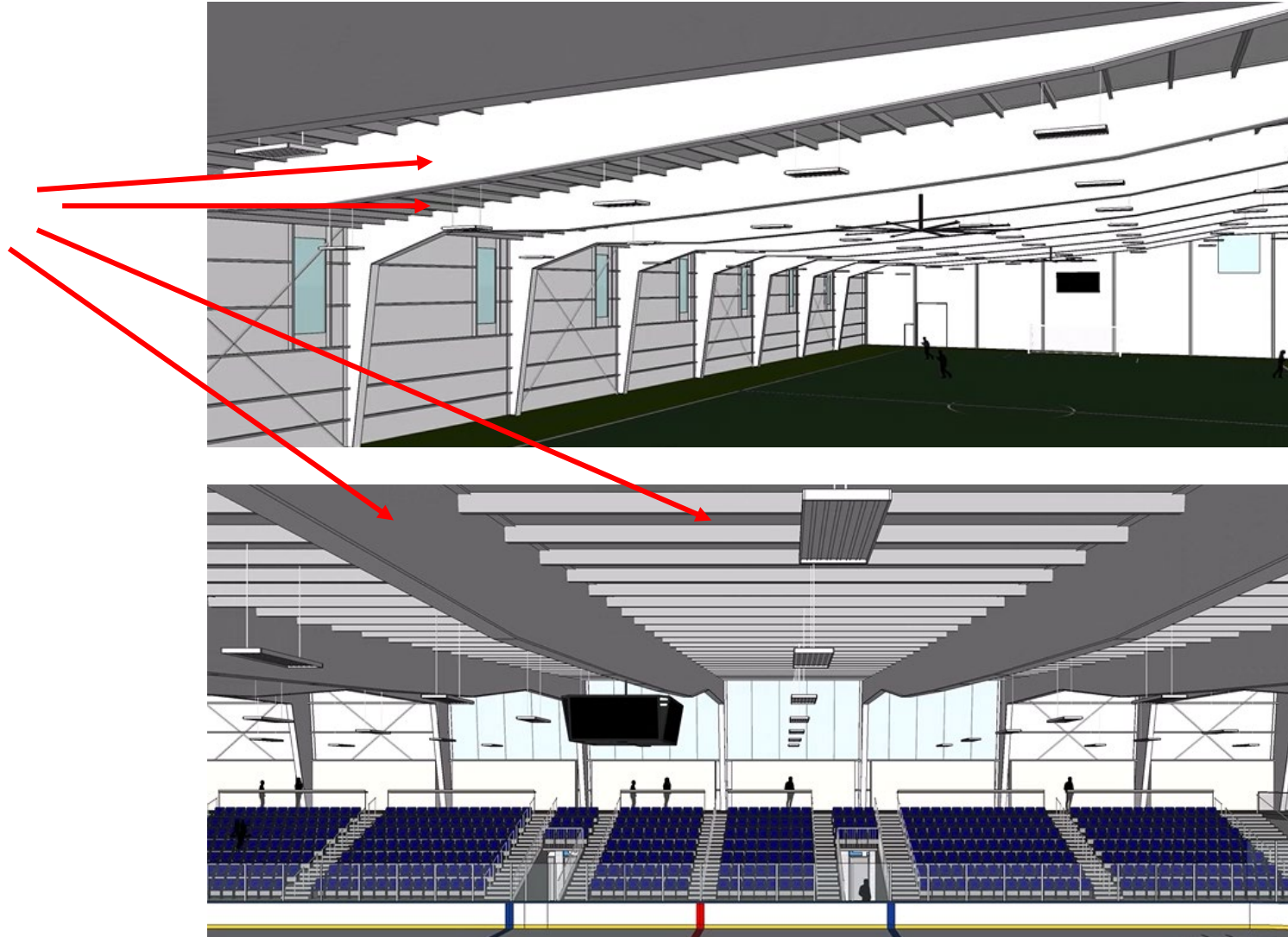


Around the fieldhouse

Behind rink player benches

Contingency Usage Options- Painting Structural Steel

Currently all structural steel is grey, the change would be to paint the ceiling white, which includes the main structural steel and all other interior roof surfaces

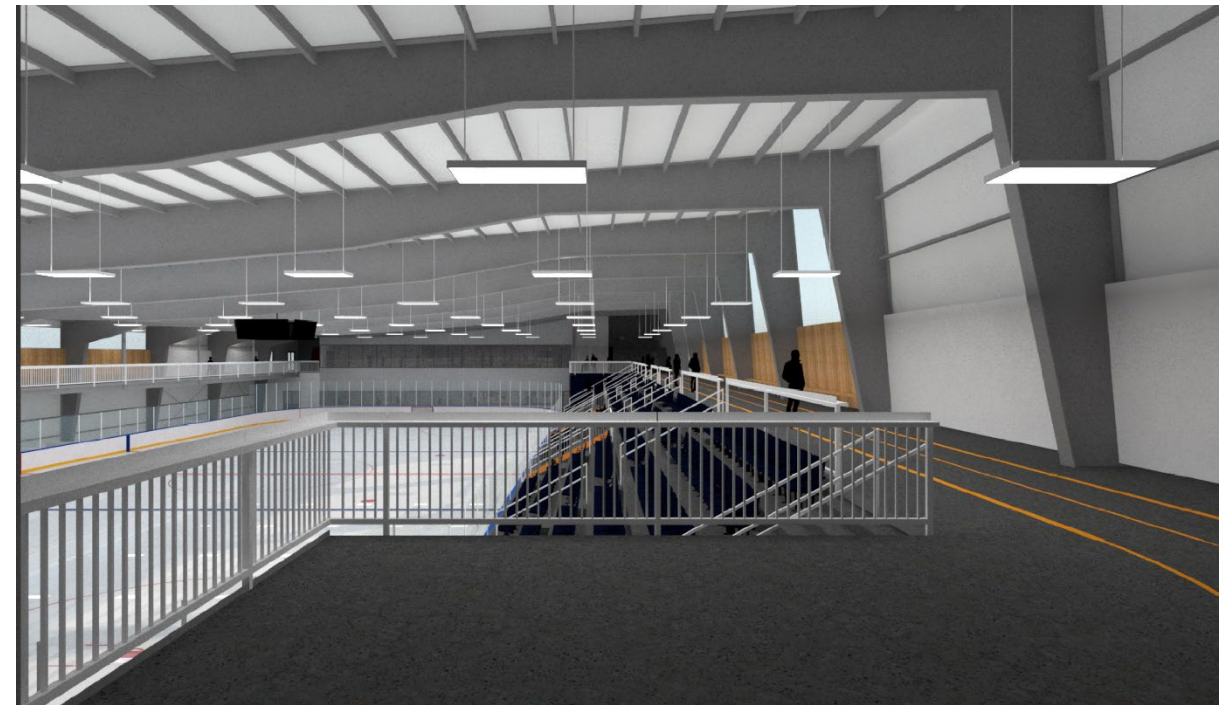


Contingency Usage Options- Painting Structural Steel

Painting the steel would brighten up the arena



Additional scope



Current scope

Contingency Usage Options- Interior Corrugated Cladding

Corrugated cladding allows certain parts of the building to stand out, adding to architectural features



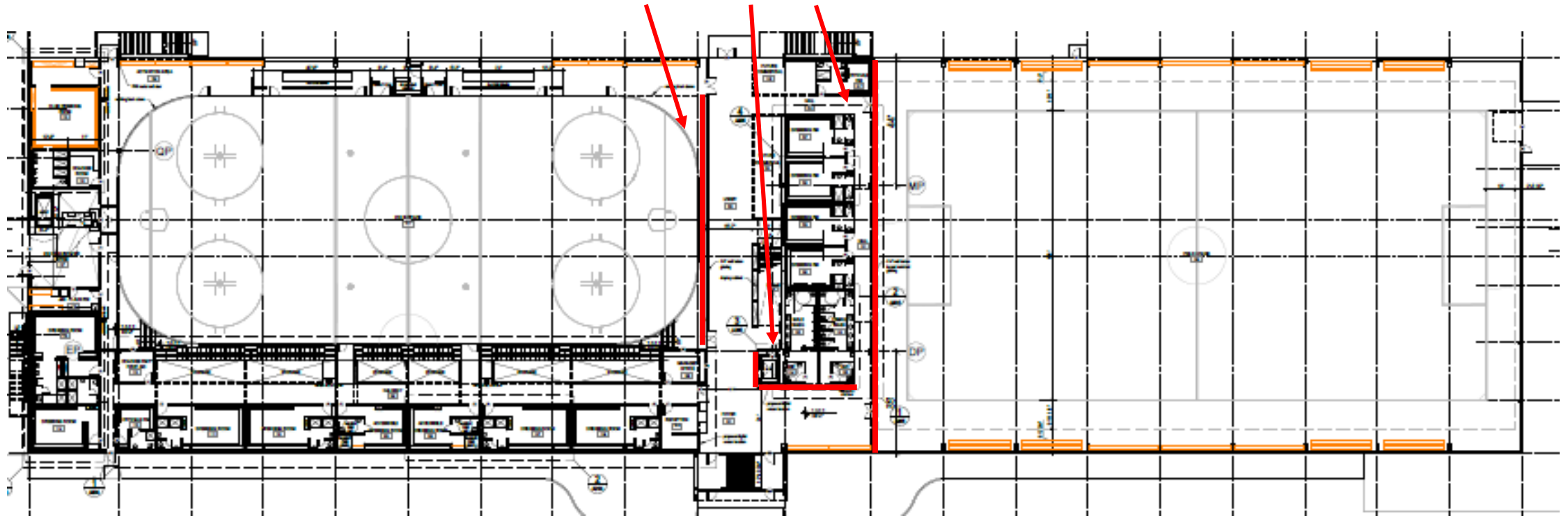
On walking track between warm room and fieldhouse viewing area



Standing on the rink looking at the center core/warm room

Contingency Usage Options- Interior Corrugated Cladding

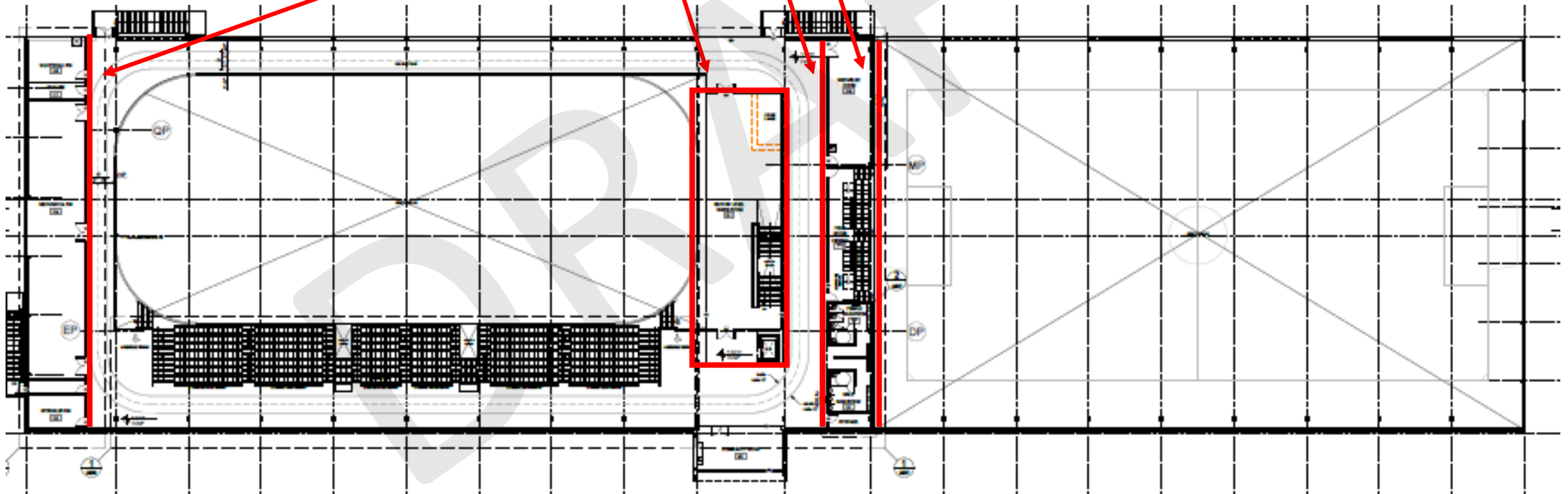
Location of corrugated cladding on wall face



First level

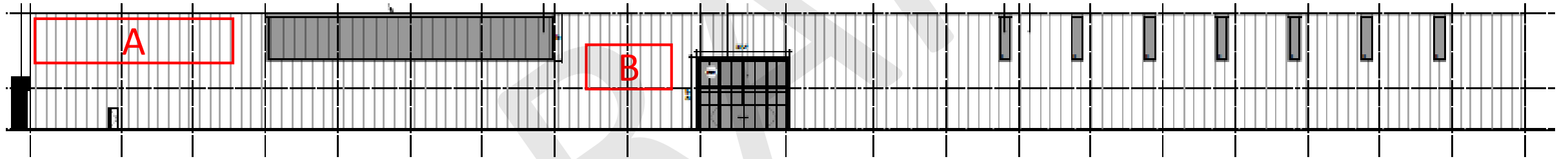
Contingency Usage Options- Interior Corrugated Cladding

Location of corrugated cladding on wall face

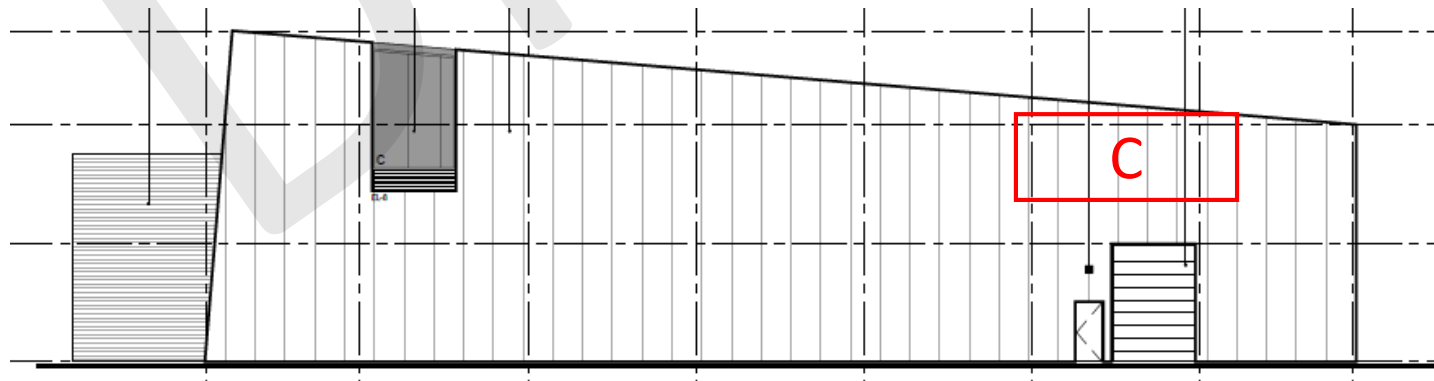


Contingency Usage Options- Exterior Signage

Three potential areas for exterior signage, cost is to provide power and sign bracing



South side (Faces Wentworth Road)



East side (Faces the highway)

Windsor / West Hants Municipal Sports Complex Review
 21-Apr-20
 CAO, Mark Phillips

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Budget for Project April 1 2019		Projected	
Sports Complex Construction		April 1 2019	As of March 31 2020
Expenditures			
Building Related	Complex cost / Award to Lindsays	\$ 14,359,034	\$ 14,359,034
	Owner Reserve or FF&E	\$ 242,760	\$ 18,720
	Contingency	\$ 1,022,126	\$ 1,036,977
Professional Services	Project Engineer	\$ 125,000	\$ 125,000
	Ice Engineer	\$ 70,000	\$ 70,000
	Climate Lens	\$ 19,760	\$ 19,760
	Energy Model	\$ 27,800	\$ 27,800
Property Related	Flood Assessment	\$ 17,938	\$ 17,938
	Geotechnical	\$ 11,437	\$ 11,437
	Land appraisal, survey, etc.	\$ 11,814	\$ 11,814
	Payment Certifier	\$ 24,000	\$ 24,000
	Land purchase	\$ 288,000	\$ 288,000
Other	Miscellaneous Costs	\$ -	\$ -
	Legal	\$ 20,073	\$ 20,073
	Total cost	\$ 16,239,742	\$ 16,030,553
			\$ 209,189
Contingency needed to complete project "as is"			
Sources of Funding			
		April 1 2019	As of March 31 2020
	Government of Canada	\$ 4,430,400	\$ 4,430,400
	Province of NS #1 Contribution	\$ 3,691,631	\$ 3,691,631
	Province of NS #2 Contribution		\$ 4,000,000
	Town of Windsor	\$ 1,000,000	\$ 1,000,000
	Fundraising	\$ 2,000,000	\$ 57,580
	Mun. of West Hants	\$ 5,117,711	\$ 1,117,711
	Total Funds	\$ 16,239,742	\$ 14,297,322
	Shortfall	\$ -	\$ 1,733,231
carry forward to 2020/21			

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**Project Transition from West Hants Council to New Regional Council
2020/21 Capital Budget Additions**

Item	Description	Item Cost	Options	Option Costs
1	Interior Upgrades - Public Hygiene	\$ 69,160.00	1	\$ 69,160.00
2	Millwork - Staircase Display / Lobby Standing Counter Rink Dressing Rooms Glazed Interior Railing Exterior Signage Support and Electrical	\$ 116,003.00 \$ 181,923.00 \$ 5,000.00	1 + 2	\$ 372,086.00
3	Various Drywall Upgrades Painting Structural Steel Interior Corrugated Cladding	\$ 88,500.00 \$ 166,000.00 \$ 178,500.00	1 + 2 + 3	\$ 805,086.00

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2020 /21 Capital Budget Additions

Sports Complex Construction

Expenditures		April 1 2020
Building Related	Contemplated Change Orders Options 1 + 2 + 3	\$ 805,086
	Contingency for Noted Option (7% equivalent)	\$ 56,356
	FF&E (Furniture / Fixtures & Equipment)	\$ 450,000
Professional Services	Project Engineer	\$ 68,200
	Payment Certifier	\$ 9,000
Other	Miscellaneous Costs	\$ -
	Total cost	\$ 1,388,642
Sources of Funding		April 1 2020
	Geographic Area of Windsor (18%)	\$ 246,661.65
	Geographic Area of West Hants (82%)	\$ 1,141,980.37
	Total Funds	\$ 1,388,642

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Total Project Municipal Contribution

Municipal Geographic Area	Contribution	Total	
Windsor 2019 Project Related	\$ 1,000,000		
Windsor 2020 Project Related	\$ 246,662		
Windsor 2020 Share of \$1,733,231 Fundraising	\$ 307,870	\$ 1,554,532	30%
West Hants 2019 Project Related	\$ 1,117,711		
West Hants 2020 Project Related	\$ 1,141,980		
West Hants 2020 Share of \$1,733,231 Fundraising	\$ 1,425,361	\$ 3,685,052	70%
	\$ 5,239,584	\$ 5,239,584	100%

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Total Project Breakdown

Expenditures		
	Original Project Cost 2019	\$ 16,239,742
	Additional Requests 2020	\$ 1,388,642
	Total Costs	\$ 17,628,384
Sources of Funding		
	Government of Canada	\$ 4,430,400 25.1%
	Province of NS Contribution	\$ 7,691,631 43.6%
	Municipal	\$ 5,239,584 29.7%
	Carry Forward Contingency from 2019	\$ 209,189 1.2%
	Carry Forward Fundraising from 2019	\$ 57,580 0.3%
	Total Funds	\$ 17,628,384 100%

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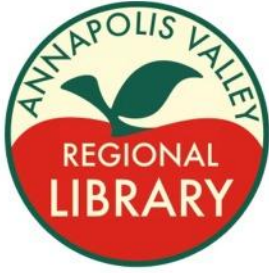
2020 /21 Budget Additions \$ 1,388,642

Population 2016	Uniform Assessment 2019	Blended %	
Windsor	3,648.00 19%	\$ 230,527,300.00 16%	18% \$ 246,661.65
West Hants	15,368.00 81%	\$ 1,180,137,700.00 84%	82% \$ 1,141,980.37
	19,016.00 100%	\$ 1,410,665,000.00 100%	100% \$ 1,388,642

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2020 /21 Coverage of Fundraising \$ 1,733,231

Population 2016	Uniform Assessment 2019	Blended %	
Windsor	3,648.00 19%	\$ 230,527,300.00 16%	18% \$ 307,870.36
West Hants	15,368.00 81%	\$ 1,180,137,700.00 84%	82% \$ 1,425,361.06
	19,016.00 100%	\$ 1,410,665,000.00 100%	100% \$ 1,733,231



Annapolis Valley Regional Library

P.O. Box 510 236 Commercial Street Berwick, NS B0P 1E0

Phone 1-866-922-0229

www.valleylibrary.ca email: administration@valleylibrary.ca

April 14, 2020

Dear Mayor Zebian,

I am writing to you on behalf of the Annapolis Valley Regional Library (AVRL). During these extraordinary times, AVRL is striving to provide services to our Municipal Units in enhanced and innovative ways. Over the past several weeks we have rolled-out new online services for language training, eBook and audiobook access, and online training.

Of particular interest to you, and your employees, is our latest addition, Lynda.com. Lynda.com is a well-known online training platform with top-quality courses in business, software, technology, and creative skills, all taught by recognized industry professionals. This product went live on our website (www.valleylibrary.ca) on April 7th, and is available to the public.

For now, working and learning from home is the new norm. As such, AVRL is pleased to be able to offer the Lynda.com video library of courses to you and your employees for training purposes.

If you have any questions, please contact me at 902-698-9447.



Sincerest regards,

Ann-Marie Mathieu
Chief Executive Officer
Annapolis Valley Regional Library



**REGION OF WINDSOR AND WEST HANTS MUNICIPALITY
RECOMMENDATION REPORT**

To: Committee of the Whole

Submitted by:  
Mark Phillips, CAO
Shelleena Thornton, Administrative Supervisor

Date: April 21, 2020

Subject: Naming of the Regional Municipality

LEGISLATIVE AUTHORITY

Region of Windsor and West Hants Municipality Act

11 (1) Upon the new Council taking office, the new Council shall choose a new name for the Regional Municipality and submit the chosen name to the Governor in Council.

(2) Where the new Council submits a name for the Regional Municipality under subsection (1), the Governor in Council may, by proclamation, change the name of the Regional Municipality to that name.

RECOMMENDATION

That Committee of the Whole recommends...

That Council approves the Region of Windsor and West Hants Municipality change its name to The Regional Municipality of West Hants.

BACKGROUND

An extensive public consultation process, including an online survey at www.strongerregion.ca was conducted over a six-month period to gauge-participants' opinions on the amalgamation. The survey asked; (1) the potential benefits of the amalgamation, (2) the most significant challenge of the amalgamated municipality, (3) what should be the first priority of the amalgamated municipality, and (4) the new name for the municipality.

An analysis of the survey was conducted and presented to the Coordinating Committee in January 2020 by (Hubert) Hu, Derek F. Reilly and can be found attached to this report. The report revealed that there were 1054 respondents in total, 687 respondents were from West Hants, 204 were from Windsor, and 154 were from outside the region.

Most respondents (358 respondents) indicated that the new name should simply be "West Hants." "West Hants" is the most popular name among the residents of West Hants and the people who reside outside West Hants and Windsor. Meanwhile, "Avon" is the most popular name among the residents of Windsor; while "West Hants" was the second most popular name

identified by those from Windsor who participated in the survey. Overall, the five most popular names were: West Hants (358 respondents), Avon (125 respondents), Windsor/West Hants (125 respondents), Windsor (65 respondents), and Hants West (32 respondents).

DISCUSSION

The Municipality will be undergoing a branding exercise at some time; however, a name selection and branding exercise do not necessarily have to go hand-in-hand; many municipalities and companies have names before they undergo branding.

Branding tells people who we are, who we want to be, our mission and vision, our beliefs, what we offer/have, and the qualities we want our residents, visitors, businesses to associate with our municipality. Branding is more than a name and therefore, does not need to be part of the 'name selection' process.

NEXT STEPS

Ensure that the public can connect our name with our communication pieces. Therefore, we would correspond both through our website, Facebook pages, Twitter, letterhead, outgoing voicemail greeting, etc.

FINANCIAL IMPLICATIONS

Any costs associated with the name change will be incurred through the operating budget.

ALTERNATIVES

Council could choose to not support the recommendation and refer to some of the popular names outlined in the public consultation report such as: Windsor/West Hants, Avon, Windsor, or Hants West.

ATTACHMENTS

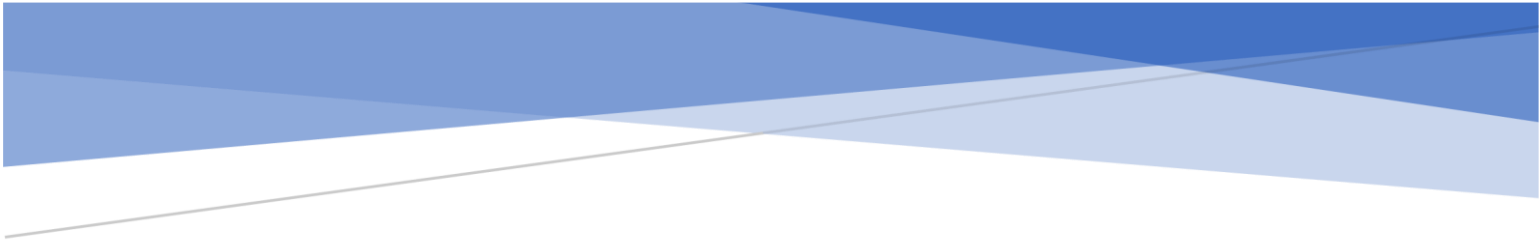
Data Analysis of the Survey for Windsor/West Hants Report, Jan. 16, 2020 - Sathaporn (Hubert) Hu, Derek F. Reilly

Report Prepared by: _____


Shelleena Thornton, Administrative Supervisor

Report Approved by: _____


Mark Phillips, Chief Administrative Officer



DATA ANALYSIS OF THE SURVEY FOR WINDSOR/WEST HANTS (STRONGERREGION.CA)

Date: January 16, 2020

Abstract

The report outlines the data analysis performed on the data obtained through an online survey. The purpose of the survey was to gauge people's opinions on the amalgamation between Windsor and West Hants.

Sathaporn (Hubert) Hu, Derek F. Reilly

Executive Summary

A survey was conducted over a six-month period to gauge residents' opinions on the amalgamation. The survey was conducted online through strongerregion.ca. The survey asked the residents about (1) the potential benefits of the amalgamation, (2) the most significant challenge of the amalgamated municipality, (3) what should be the first priority of the amalgamated municipality, and (4) the new name for the municipality. There were 1054 respondents in total, 687 respondents were from West Hants, 204 were from Windsor, and 154 were from outside the region. We found that the councillors and staff were successful in getting responses all around the West Hants and Windsor region despite the low population density in certain areas of West Hants.

We excluded 139 respondents from the analysis of the first question, because their responses to the first question are missing. Therefore, in total, we analyzed only 915 responses to the first question. Overall, most respondents (659 respondents) believed that the amalgamation will be beneficial for the region. Many believed that the increase in cooperation (235 respondents) and sharing of resources (106 respondents) in Windsor/West Hants would be beneficial. They believed that the government would become more efficient (247 respondents). There were some negative responses (177 respondents) and most of the responses came from the residents of West Hants (59 respondents).

While many respondents believed that the increased cooperation would be beneficial, most (411 respondents) also indicated that cooperation between West Hants and Windsor would be the most significant challenge in the second question. Many respondents (122 respondents) also indicated that creating a new and fair tax scheme to be another challenge. Some respondents (71 respondents) indicated that the most significant challenge would be to ensure the fairness between the rural and the urban residents. Interestingly, some respondents (66 respondents) already believed that the amalgamation will be beneficial; however, there should be more effort in informing other residents of the benefits.

For the third question, we found that respondents (178 respondents) deemed improvement of transportation to be the top priority. Particularly, they (55 respondents) would like the roads to be improved. Interestingly, we found multiple respondents (47 respondents) indicating the unconnected roads around the Crossing to be the most pressing issue. The second priority is the tax system (115 respondents). The rural residents would like the new system to be fair. The third priority is the improvement of services (97 respondents) – particularly fire service. Rural residents (62 respondents) also expressed interests in having improved access to the Internet.

Most respondents (358 respondents) indicated that the new name should simply be “West Hants.” “West Hants” is the most popular name among the residents of West Hants and the people who reside outside West Hants and Windsor. Meanwhile, “Avon” is the most popular name among the residents of Windsor. However, we found that “West Hants” is still the second most popular name in Windsor – meaning that a large number of Windsor residents do not mind that “Windsor” is not in the new name. Overall, the five most popular names are: West Hants (358 respondents), Avon (125 respondents), Windsor/West Hants (125 respondents), Windsor (65 respondents), and Hants West (32 respondents).

Profile of the Respondents

The Communities of the Respondents

We found that 687 respondents were from West Hants, 204 were from Windsor, and 154 were from elsewhere. The figure below shows the distributions of the respondents that live in Windsor and West Hants. Most of the respondents were clustered around Windsor. However, the map does indicate that efforts taken by Councillors and staff were successful in obtaining a representative sampling – despite the low population density in certain areas.



Figure 1: The map which shows the distributions of the respondents. The size of each dot represents the number of respondents from the specific community. The smallest dot represents 1 person and the largest dot represents 204 people. Orange denotes Windsor and blue denotes West Hants communities.

Age Distribution

We found that the age groups tend to skew toward the older age group. In total, we found only nine respondents were the age of below 18, and only 24 respondents with the age between 18 to 24. When we broke down the age by area, we found that West Hants had a significant skew toward older people. We do not know whether this distribution is truly representative of all age groups or not.

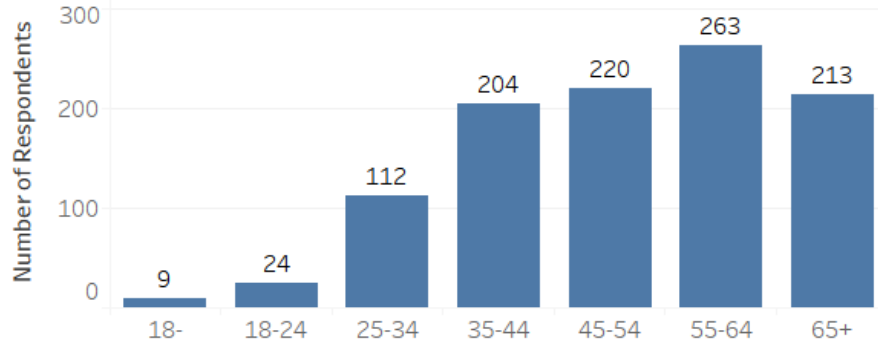


Figure 2: The chart representing the overall age ranges of the respondents.

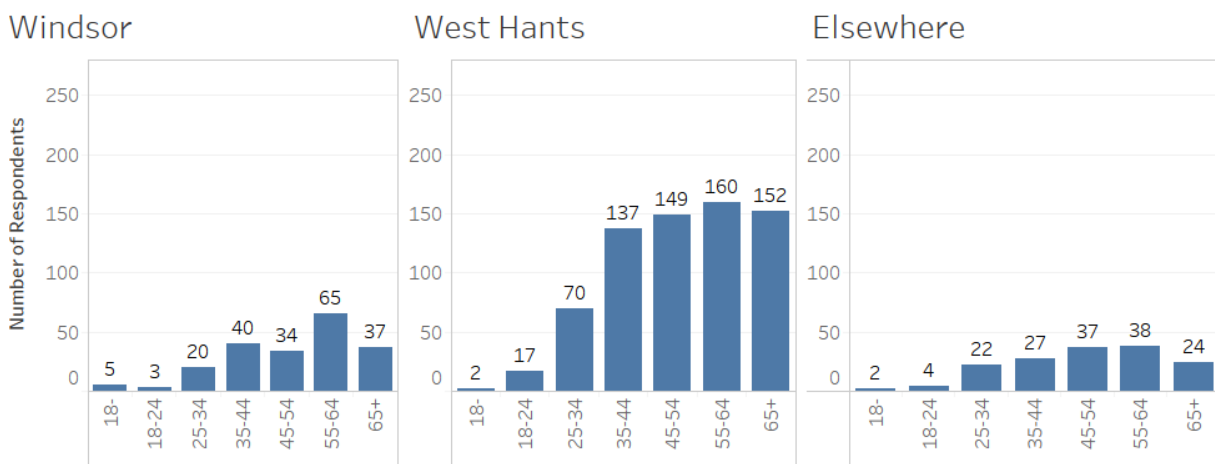


Figure 3: The chart representing the overall age ranges of the respondents in particular areas – LEFT: Windsor, CENTRE: West Hants, RIGHT: Outside both Windsor and West Hants.

The First Question: The Most Significant Benefits

In the survey, each participant was asked three questions. The first question they answered was: “What do you see as the biggest benefit of Windsor/West Hants joining together?” For this question, we analyzed the answers using thematic analysis. We tagged each response with the following:

- **Primary Tags:** These tags describe major themes. They are somewhat vague in nature. For example, the tags that appeared the most often are “Efficiency.” “Efficiency” here can mean many types of “Efficiency.” However, it is further elaborated by the Secondary Tags.
- **Secondary Tags:** These tags provide additional information to the primary tags. For example, when a response is tagged with the primary tag, “Efficiency”, it might be accompanied by the secondary tag “Cost Saving” which signifies that the efficiency is in terms of less costs.
- **Positivity:** Each response is also rated as “Negative”, “Neutral”, or “Positive.” While the question specifically asked for benefits, some respondents may also decide to not directly answer the

question. Instead, they might use the answer to explain why the amalgamation will not produce a positive result.

Due to a server issue, we lost the responses for the first questions from 139 respondents. Therefore, we excluded them from the analysis. Since the server did not lose the respondents' answers for the other questions, they were included in the analysis for the other question. Despite the removal, we still have 915 answers which is sufficiently large to be representative.

Primary Tags

We found that for the primary tags, the ten most popular themes are:

1. **Efficiency** (247 respondents): All of the responses with this tag are positive which means that many respondents believed that the amalgamation would lead to a more efficient government.
2. **Cooperation** (235 respondents): Almost all of the tags are positive which means that the respondents believed that the amalgamation would lead to increased cooperation between Windsor and West Hants. Two respondents provided a neutral response while one provided a negative response.
3. **Nothing** (146 respondents): There are 122 neutral responses. These responses mean that many respondents did not see any benefits. Fifty-four responses were negative which indicates that the respondents viewed the amalgamation as a negative process.
4. **Combined Resource** (106 respondents): All the answers with this tag are positive which means that many respondents believed that Windsor/West Hants will be better off by combining their resources.
5. **Service** (87 respondents): Many (86 respondents) believed that the services they receive will improve after the amalgamation. However, one did not have a positive answer to this.
6. **Tax** (78 respondents): Many (66 respondents) believed that the tax scheme after the amalgamation would be fairer or reduced. Four respondents provided neutral responses which we are uncertain about their exact meaning. Some respondents (8 respondents) believed that the tax scheme would be worse after the amalgamation.
7. **Unsure** (35 respondents): Some respondents indicated that they did not know what the benefits would be.
8. **Development** (34 respondents): Some respondents believed that the amalgamation could kickstart additional development in the area.
9. **Budget** (33 respondents): Some respondents believed that the municipal budget after the amalgamation would be better. For example, funds can be distributed better in the region.
10. **Politics** (32 respondents): Some respondents believed that the amalgamated municipality would have better politics.

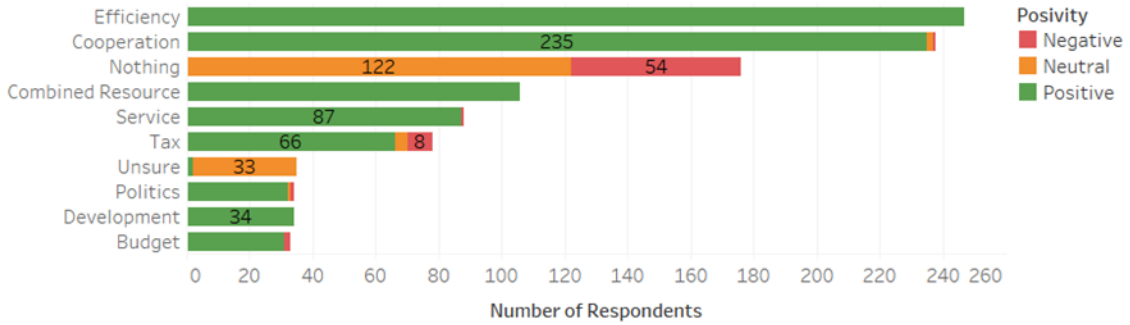


Figure 4: The truncated table of the frequency of the primary tag for the first question. The full table is available in the appendix.

Area Difference

Although we prefer to analyze the area differences of the primary tag frequencies by comparing the charts, we are unable to do so. Since there are so many tags, comparing charts visually is extremely difficult. Instead, we computed Kendall's Coefficient Concordance. Kendall's Coefficient of Concordance is a number between 0 and 1 which indicates how much the areas are similar to each other. 0 means no similarity and 1 means all primary tags have the same ranks in all areas. We found the coefficient to be $W = 0.80$ which is large. This means that ranks of primary tags in all areas are largely similar to each other. The break down of the response positivity is as following:

- Windsor: 6 negative, 15 neutral, 151 positive.
- West Hants: 59 negative, 131 neutral, 408 positive.
- Elsewhere: 4 negative, 31 neutral, 100 positive.

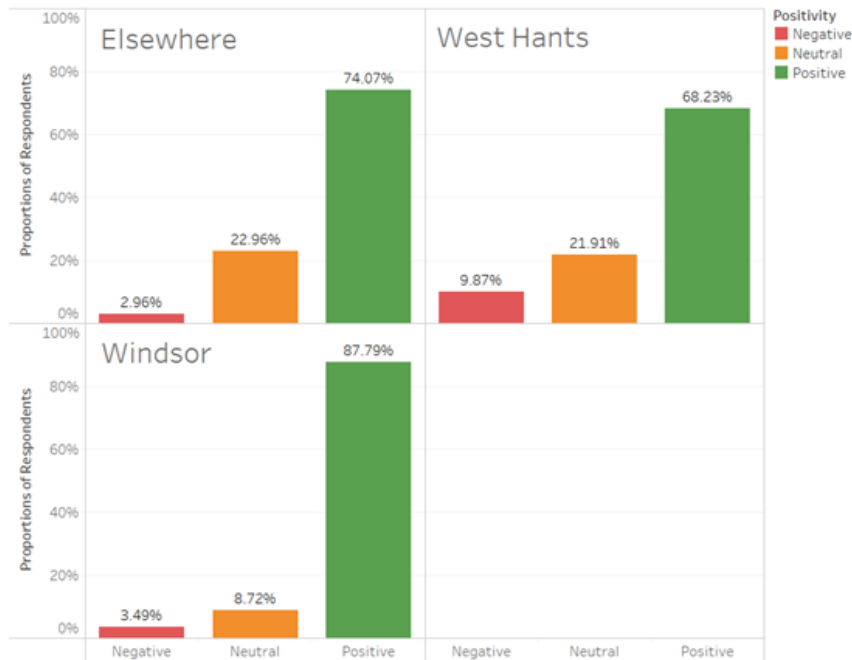


Figure 5: The proportion of negative, neutral, and positive answers by area.

Secondary Tags

To better understand the primary tags, we also analyzed the secondary tags. We found most answers are too simplistic to be given secondary tags. Therefore, we only have a small number of them. However, the ones that have secondary tags provide additional information to the primary tags of Efficiency and Service. We found that most respondents believed the amalgamation will lead to cost savings, and the streamlining of services and government. Some also believed that the new government would also be more effective at decision making and providing voice to the larger bodies such as the provincial and the federal governments. We found 15 respondents also indicated that the amalgamation would not be beneficial to West Hants.

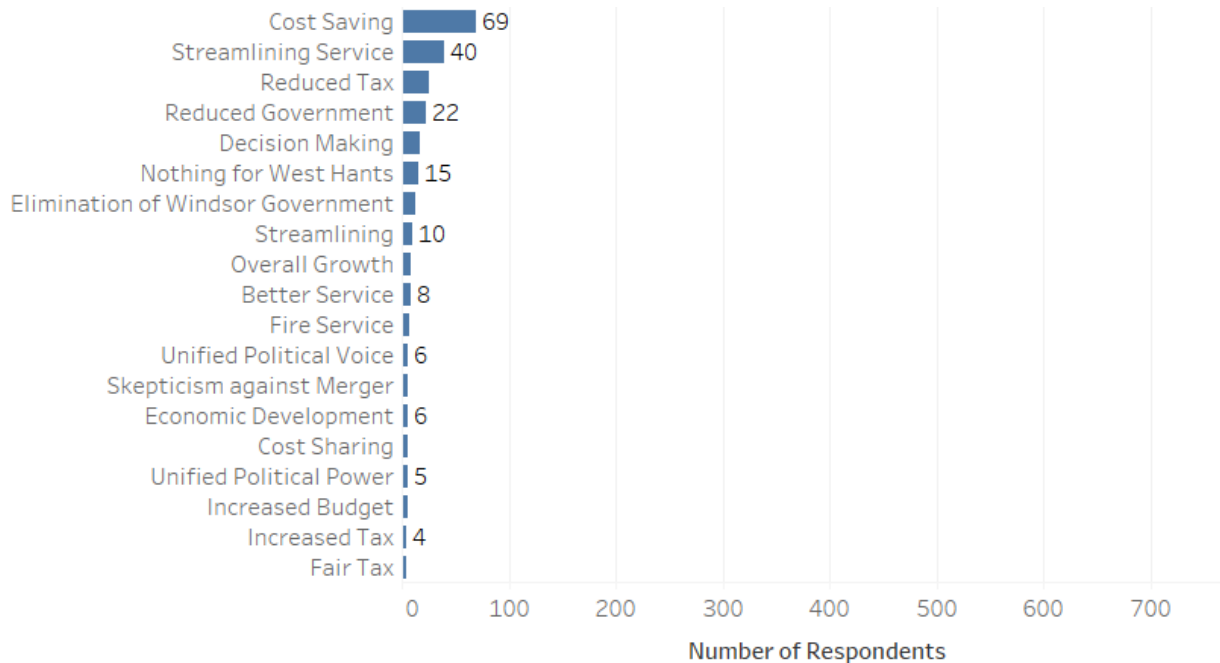


Figure 5: The truncated chart for the distribution of the secondary tags. The full table is available in Appendix A. Null (red bar) means that the answers are too simplistic for secondary tags to be assigned. The table with all the tags and their frequencies are available in the appendix.

Second Question: Biggest Challenge

The second question that each respondent answered was: “Now that Windsor-West Hants are joining together, what do you think will be their biggest challenge?” There are 1054 answers to the question. Since the question does not ask for answers that can be normative like the first one, we did not tag the answer with positivity.

Primary Tags

We found that the top ten primary tags are as follows:

1. **Cooperation** (411 respondents): Most believed that cooperation would be the most significant challenge despite a large number of respondents believing that cooperation between West Hants and Windsor would improve.
2. **Tax** (122 respondents): Many believed that creating a fair tax scheme would be a great challenge.
3. **Null** (93 respondents): Some respondents did not have anything to indicate as a challenge.
4. **Equality** (71 respondents): Equality here means that all residents will be treated fairly by the new government. Many West Hants residents expressed concerns about being treated less fairly than the residents of Windsor.
5. **Outreach** (66 respondents): Some respondents believed that amalgamation would be beneficial, but there should be more effort to inform other residents who had some reservation about the amalgamation.
6. **Efficiency** (63 respondents): Some respondents believed that merging the two governments and making the new one work efficiently may be challenging.
7. **Service** (36 respondents): Some respondents believed that improving services would be challenging.
8. **Budget** (36 respondents): Some respondents believed that creating new budgets for the new government would be challenging.
9. **New Agenda** (26 respondents): Some respondents believed that the new government may have a difficult time setting new priorities, policies, and plans among other things.
10. **Unknown** (26 respondents): The responses provided by the respondents are difficult to understand, cannot be tagged properly.

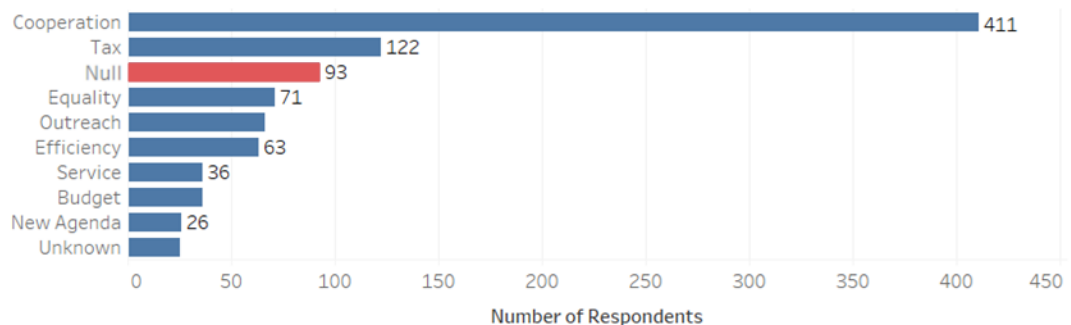


Figure 6: The overall distribution of the primary tags (truncated) for the second question. Null (red bar) represents the number of respondents who did not answer the question. The full chart is available in the appendix.

Area Difference

To determine if there is any difference between frequencies of the tags from the residents of Windsor, the residents of West Hants, and those who live outside the region, we computed Kendall's Coefficient of Concordance. We found the coefficient to be $W = 0.71$ which is large. This means that the residents of the three areas largely agree with each other on the priorities of challenges.

Secondary Tags

We found that the top secondary tags are mostly about tax, efficiency, and the government. Overall, some of the tags' frequencies are very low, we do not think that they are representative. Because of

this, we decided not to analyze the secondary tags in detail. Figure 7 contains the top ten secondary tags.

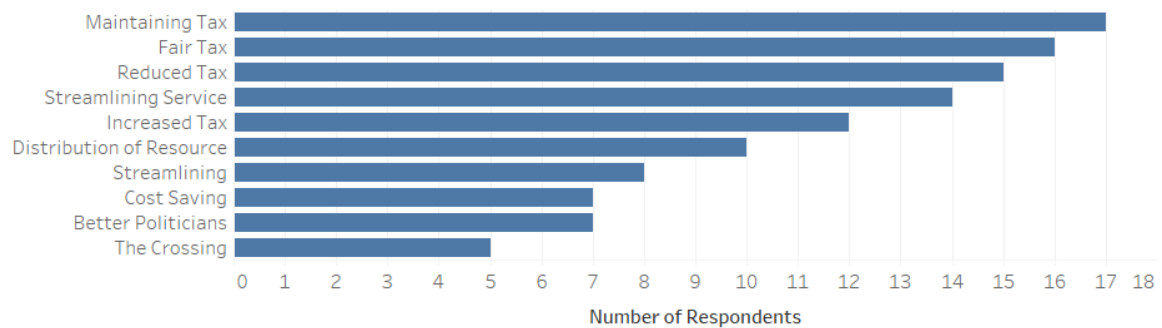


Figure 7: The top ten distributions of the secondary tag (truncated). The full chart is available in Appendix A.

Third Question: First Thing the new Municipality should address

The third question is “What’s the first thing the new municipality should address.” We analyzed the responses from all respondents. We tagged all the answers with primary tags and secondary tags.

Primary Tags

We found that the top ten primary tags are as follows:

1. **Transportation** (178 respondents): Most of the respondents were concerned about transportation in the area. Particularly, they would like the new municipality to improve the road and to connect more roads in the area (especially the road connection in “The Crossing”).
2. **Tax** (115 respondents): The respondents would like the new municipality to create a fair tax system that is fair to both the residents of Windsor and West Hants. Particularly, they would like the tax to be based on what they use. For example, if someone does not have a sidewalk outside their place, then they should not have to pay for sidewalk maintenance through their property tax.
3. **Null** (100 respondents): The respondents did not provide any information.
4. **Service** (97 respondents): The respondents would like the new municipality to improve services. Particularly, they would like an improvement of the fire service.
5. **Rural Amenities** (63 respondents): While this tag means that the rural area has the same level of amenities with the urban area, the respondents here mostly referred to rural Internet access. Many respondents would like the rural area to have quality access to the Internet.
6. **Cooperation** (55 respondents): Windsor and West Hants should integrate and work in a cooperative manner in the new municipality.
7. **Recreation** (45 respondents): The respondents would like to have better recreation facilities in the area – such as a new rink and converting the railway into a trail.
8. **Efficiency** (34 respondents): The new municipality should set up a government that is efficient. It should aim to cut costs.
9. **Unsure** (31 respondents): The respondents were unsure of what to put as answers.

10. **Development** (29 respondents): The new government should focus on bringing more development into the area. It should focus on attracting new business and growth.

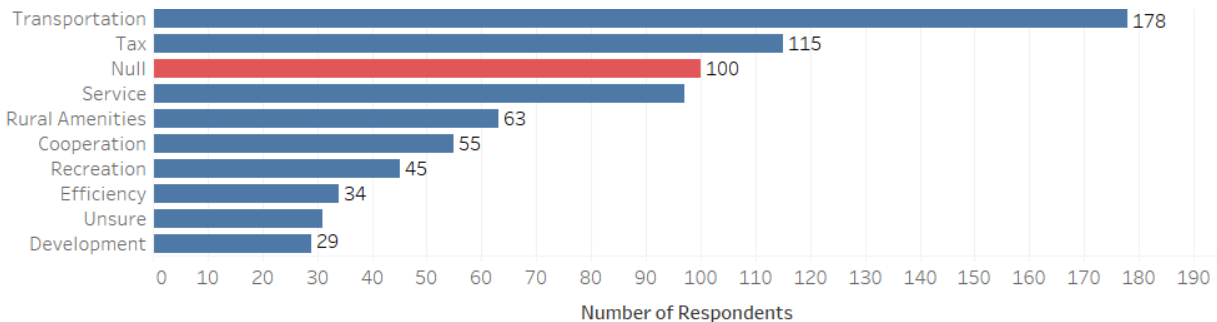


Figure 8: The top ten distributions of the primary tags for the third question. Null (red bar) signifies that the respondents did not provide any answer. The full chart is available in Appendix A.

Area Difference

We found that Kendall's Coefficient of Concordance is $W = 0.75$ which means that the three areas have similar primary tag distributions.

Secondary Tags

We found many secondary tags for the answers. Therefore, we decided to analyze them in more detail. The top ten secondary tags are:

1. **Rural Internet** (62 respondents): Of all the rural amenities, the respondents would like to have better access to the Internet in the rural areas the most.
2. **Fire Service** (58 respondents): The new municipality should work to improve the fire service – including the issue of fire coverage.
3. **Roads** (55 respondents): The respondents would like better roads and better infrastructure.
4. **“The Crossing”** (47 respondents): “The Crossing” refers to an area between Windsor and West Hants where roads are not well-connected. Due to poor road connections, residents in the area have to make unnecessarily long trips to reach certain landmarks in the area.
5. **Streamlining Services** (22 respondents): The new municipality should focus on integrating Windsor and West Hants together.
6. **Reduced Tax** (20 respondents): The new municipality should find opportunities to reduce the tax rate for the residents.
7. **Attracting Business** (19 respondents): The new municipality should aim to attract new businesses into the area.
8. **Better Road** (18 respondents): The new municipality should fix and maintain the current roads.
9. **Cost Saving** (17 respondents): The new municipality should aim to reduce the costs currently incurred by the Windsor and the West Hants councils.
10. **Fair Tax** (10 respondents): The new municipality should design a new tax scheme that is fair to everyone.

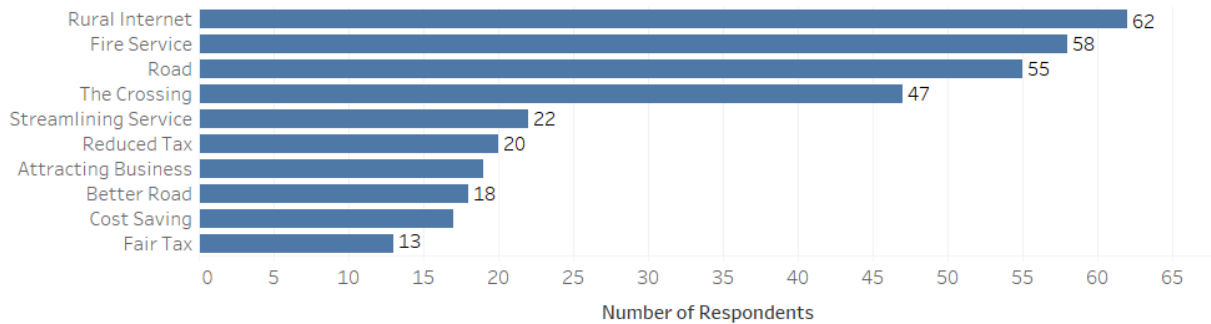


Figure 9: The top ten secondary tags for the third question. All of the data are available in Appendix A.

Fourth Question: New Name

In the survey, respondents had an opportunity to provide new names by answering the fourth question. The fourth question asks, “What is your suggestion on possible names for the new municipality?” While many respondents would not only provide a name, they would also provide the title of the amalgamated entity as well, such as “The Municipality of West Hants” instead of “West Hants.” In our analysis, we ignored the title and simply analyzed the name. We did so because we did not want to treat variations of the same names as totally separate names.

Overall, the five most popular names are: West Hants (358 respondents), Avon (125 respondents), Windsor/West Hants (125 respondents), Windsor (65 respondents), and Hants West (32 respondents). We also noted that some people also provided tongue-in-cheek names such as “Washmyhants.” However, the number for each name is very small. Therefore, we can conclude that there is no campaign to give the new municipality a comedic name in the vain of the “Boaty McBoatface” campaign.¹

We found that Kendall’s Coefficient of Concordance is: $W = 0.39$ for Windsor, West Hants, and elsewhere. This means that the people in the three areas do not agree as much on the naming. Despite the lower level of agreement, we still find “West Hants” to be a relatively popular name. This name is the most popular among the residents of West Hants, the second most popular among the residents of Windsor, and the most popular among the residents that live elsewhere. Therefore, “West Hants” is unlikely to be a divisive new name.

A few people also mentioned names that should not be used. Eight people did not want the name to be “Avon.” Four people did not want the name “Windsor/West Hants.” One individual did not want “West Hants” and another did not want “Windsor.” However, the numbers of such people are few.

¹ Here is one news article on the “Boaty McBoatface” campaign:
<https://www.theguardian.com/environment/2016/apr/17/boaty-mcboatface-wins-poll-to-name-polar-research-vessel>

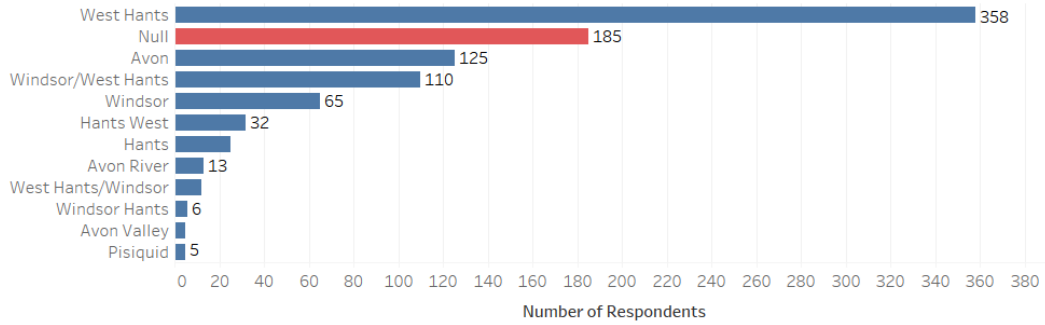
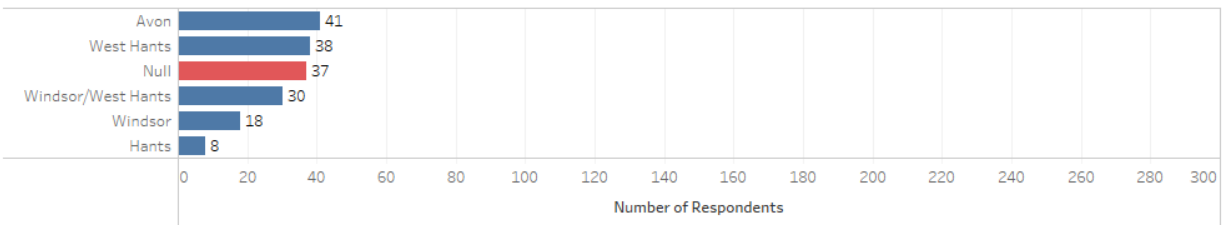
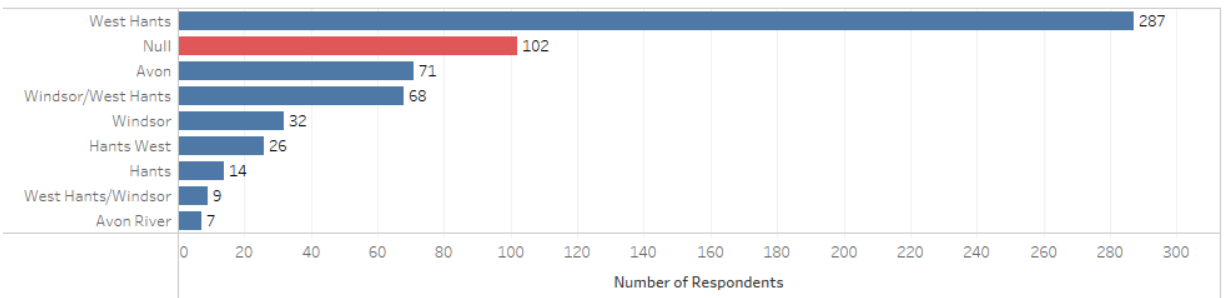


Figure 10: The distributions of the new names suggested by the respondents. “Null” (the red bar) means the respondents did not suggest any name. We excluded names that have been suggested less than five times. The list of the names that were suggested fewer than five times could be found in Appendix B.

Windsor



West Hants



Elsewhere

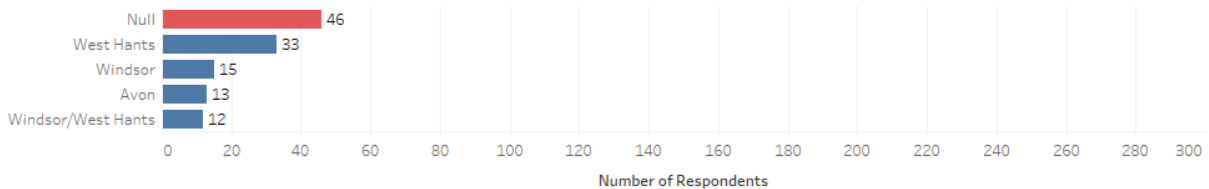


Figure 11: The distributions of the new names suggested by the respondents per area. “Null” (the red bar) means the respondents did not suggest any name. We excluded names that have been suggested less than five times. The list of the names that were suggested fewer than five times could be found in Appendix B.

Appendix A: Full Charts for Primary and Secondary Tag

First Questions: Primary Tags

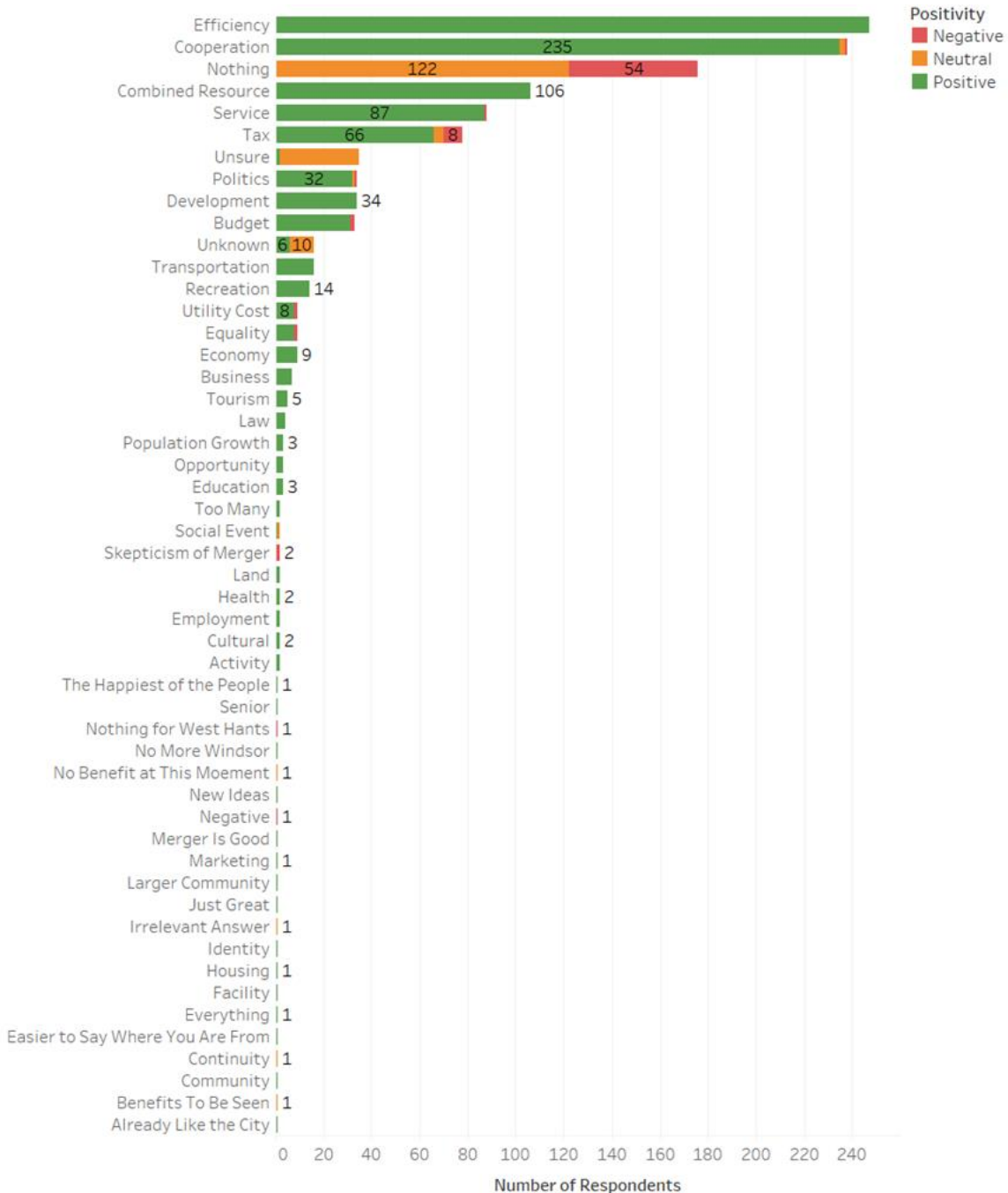


Figure 12: The charts represent the frequencies of the primary tags. Note that as the tags at the bottom are not as very useful. Some of them like “Already Like the City” do not provide any additional insight.

Access to Resource	1	Equality	1	No Benefit at This Moment	1	Unified Political Power	5
Access to Service	1	Facilities	1	No Benefit for Rural	1	Unified Political Voice	7
Advertisement	1	Fair Tax	4	No Change	1	Uninformed about Merger	1
Affordability	1	Fair Utility Cost	1	Not Informed Enough	1	Urban Growth	1
Affordable Transit	1	Financial Benefit	1	Nothing for West Hants	15	Utility Cost	1
Attracting Business	1	Financial Service	2	Null	692	Water Service	3
Better Activity	1	Fire	1	Opportunity for Growth	1	Water Service Cost	1
Better Budget	2	Fire Service	7	Optimal Use of Resource	1	Windsor Gets More Money	2
Better Business	1	Fishing	1	Overall Growth	9		
Better Communication	2	Focused on Everyone	1	Overall Streamlining	1		
Better Council	1	Funding for Three Mile Plains	1	Police Service	1		
Better Efficiency	2	Highway	1	Procurement	1		
Better Politicians	2	Hopefully Cost Saving	1	Public Transportation	1		
Better Service	8	Hopefully Reduced Tax	1	Recreation Program	1		
Better Spending	1	Improved Service	3	Reduced Fee	1		
Better Tax	2	Improved Service	1	Reduced Government	22		
Bigger Community	1	Increased Budget	5	Reduced Infighting	1		
Bigger Tax Base	1	Increased Budget for Social Service	1	Reduced Property Tax	1		
Business Development	1	Increased Buying Power	1	Reduced Red Tape	3		
Bylaw	1	Increased Funding	1	Reduced Service	1		
Combined By-Law	1	Increased Infrastructure Budget	1	Reduced Staffing	3		
Combined Cost	1	Increased Resource	1	Reduced Tax	26		
Combined Funding	1	Increased Rural Budget	1	Reduced Utility Cost	1		
Combined Resource	1	Increased Service	3	Rink	1		
Combined Resource for Growth	1	Increased Tax	4	Rural Activities	1		
Combined Service	4	Increased Tax Revenue	1	Rural Senior Care	1		
Community Programs	1	Increased Utility Cost	1	School Districts	1		
Consistency	1	Industry	1	Service Improvement	1		
Coordination	1	Infrastructure	1	Servicing Windsor's Debt	2		
Corporate-friendly	1	Infrastructure	1	Sewer Service	1		
Cost Benefits	1	Job Creation	2	Skepticism against Merger	6		
Cost Saving	69	Land Use	1	Small Business	1		
Cost Sharing	6	Larger Council	1	Smaller Council	3		
Cost Sharing, Cost Sharing for Service	1	Larger Tax Base	3	Sport Facility	2		
Culture	1	Larger Tax Based	1	Streamlining	10		
Decision Making	17	Less Council	2	Streamlining Fire service	1		
Decreased Tax	1	Less Politicians	2	Streamlining Government	2		
Distribution of Funds	1	Main Benefit to Windsor	1	Streamlining Resource	2		
Distribution of Resource	2	Maintaining Service	1	Streamlining Service	40		
Downtown Development	1	Maintaining Tax	2	Stronger Chamber of Commerce	1		
Duplication of Service	1	Maintenance of Causeway Walking Trail	1	Summer Camp	1		
Easier Access to Service	1	More Housing Option	1	Tax	2		
Economic Development	6	More Land	1	Tax Reduction	2		
Economic Stability	2	More Marketable	1	The Crossing	1		
Economic Unity	1	More Service	2	Things Done Right	1		
Economy of Scale	3	More Staffing	1	Tourism	1		
Efficiency of Service	1	New Council	1	Transparency	2		
Elimination of Windsor CAO	1	Nice Area	1	Unfair Tax Distribution	2		
Elimination of Windsor Government	13	No Benefit	2	Unified Policies	1		

Table 1: The charts represent the frequencies of the secondary tags with their frequencies. Since there are too many tags, we decided to present the data as a table instead.

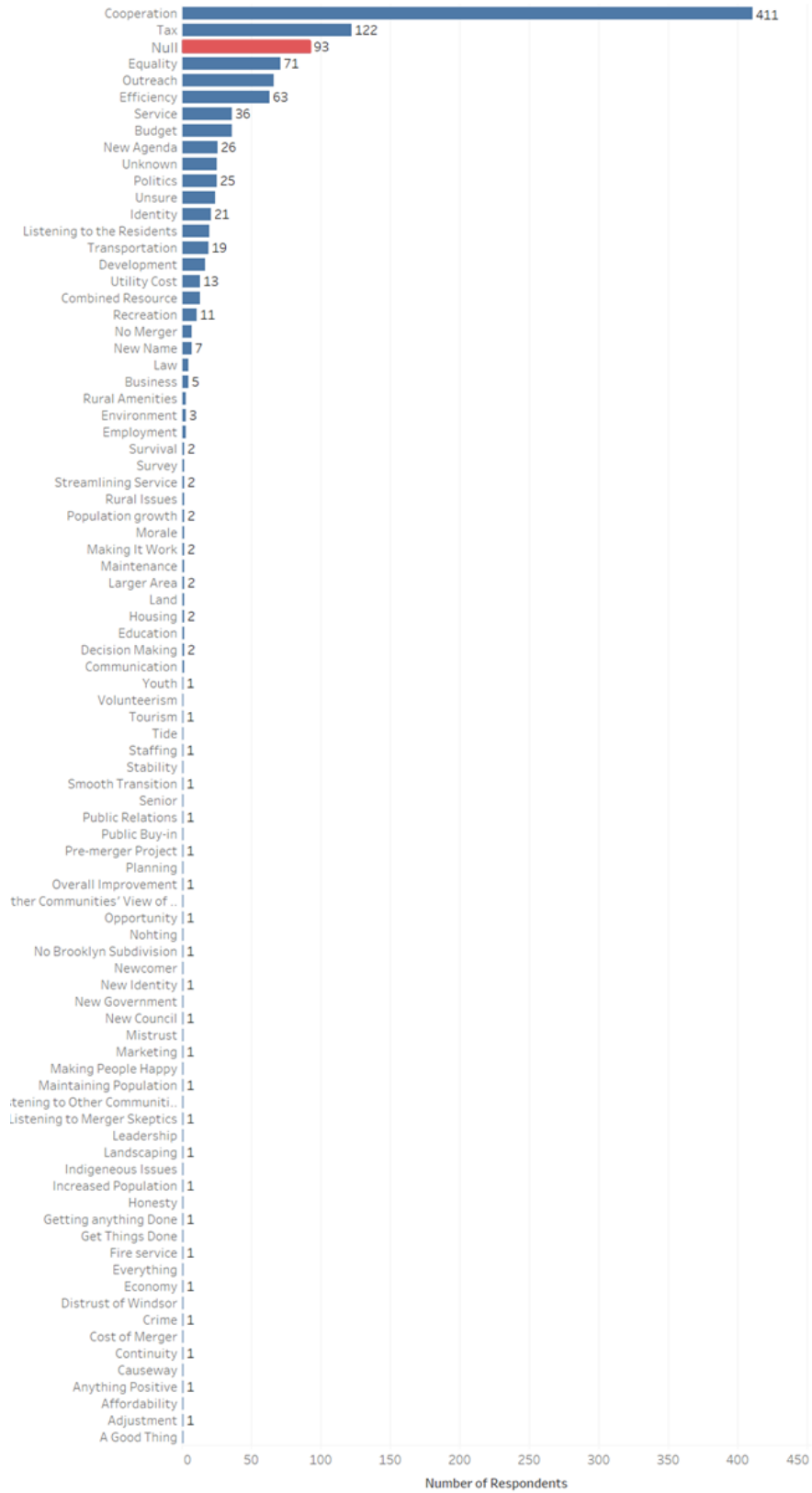


Figure 13: The full chart for the primary tags for the second questions.

Maintaining Tax	17	Bylaw	1	Less Politicians	1	Sewer Cost	1
Fair Tax	16	Bylaw Consolidation	1	Local Politics	1	Snow Removal	1
Reduced Tax	15	Change of Law	1	Mailing Residents	1	Snow Service	1
Streamlining Service	14	Cleaning up the Mess	1	Maintained Service	1	Something New	1
Increased Tax	12	Climate Change	1	Maintaining Staff	1	Sport Facility	1
Distribution of Resource	10	Cohesive Business Plan	1	Maintaining Staffing	1	Staff Organization	1
Streamlining	8	Combined Resource	1	Maintaining Tax for West Hants	1	Staffing	1
Better Politicians	7	Communicate Hantsport Improvement	1	Maintaining Utility Cost	1	Startup Cost	1
Cost Saving	7	Concern on Boundary	1	Misinformation	1	Stay on Budget	1
Better Road	5	Consistent Law	1	Misled Info	1	Streamlining Fire Service	1
Streamlining Government	5	Cost Growth	1	More Direct Democracy	1	Streamlining Service	1
The Crossing	5	Cost of Name Change	1	More People to Please	1	Streamlining Staff	1
Decision Making	4	Cost Sharing	1	New Budget	1	Streamlining Staffing	1
Overall Growth	4	Crime	1	New Jobs	1	Street Lights	1
Property Tax	4	Debt Sharing	1	New Tax Scheme	1	Summer Camp	1
Reduced Staffing	4	Developing the Most Efficient Infrastructure	1	No Benefits for West Hants	1	Tax Appropriate for Service	1
Rink	4	Distrust of Windsor Residents	1	No Cement Triangle	1	Tax Difference	1
Water Cost	4	Ditches	1	No Debt Sharing	1	Tax Not Just for Windsor	1
Better Staffing	3	Effective Spending for Windsor	1	No Dog Park	1	The People	1
Fire Service	3	Effective Use of Tax	1	No Input from Community	1	Traditional Council Debate	1
Affordable Tax	2	Efficient Communication	1	No Money for Unnecessary Things	1	Transition	1
Consistent Service	2	Efficient Government	1	No Windsor Debt Transfer	1	Transparency	1
Cost Control	2	Elimination of Corruption	1	No Windsor's Debt	1	Uninformed	1
Cost of Streamlining	2	Everyone Wants Their Own Way	1	Not Wasting Tax	1	Upset Tax Payer	1
Council	2	Expanded Service	1	Online Troll	1	Water Service	1
Debt	2	Expansion	1	Only Benefits for Windsor	1	Waterfront	1
Distribution of Fund	2	Expense Sharing	1	Paul Morton	1	West Hants Keeping Its Voice	1
Downtown Development	2	Fair Decision Making	1	Paying for Pre-merger Project	1	Windsor Shouldn't Upload Cost	1
Lower Tax in West Hants	2	Fair Distribution of Fund	1	People Don't Want to Lose Their Jobs	1	Windsor Taking Advantage	1
Maintaining Service	2	Fair Law	1	Please More People	1	Windsor Taking Advantage of West Hants	1
New Council	2	Fair Merger	1	Postal Service	1	Young Staff	1
Reduced Government	2	Fair Property Tax	1	Pot Holes	1		
Road	2	Fair Road Fixing	1	Preference for Wealthier Communities	1		
Rural Amenities	2	Fair Service	1	Redevelop the Textile Building	1		
Rural Internet	2	Fair Tax for West Hants	1	Redevelopment Vacant Lands into Parks	1		
Staff Reorganization	2	Fair Utility Cost	1	Reduced Fee	1		
Unified Political Voice	2	Fir Tax for West Hants	1	Reduced Staff Salary	1		
Addiction	1	Focused	1	Reduced Utility Cost	1		
Adequate Staffing	1	Handling Increased Budget	1	Reduced Volunteering	1		
Adult School	1	Hospital Exit	1	Representation	1		
Affordable Housing	1	Increased Land	1	Restraint on Spending	1		
Affordable Utility Cost	1	Increased Rural Cost	1	Rural Residents Used as Tax Base	1		
Allow Tide to Flow up Avon	1	Increased Utility Cost	1	Rural Service	1		
Attracting Business	1	Inform People of Area Rate	1	Rural Shopping	1		
Avoid Marginalization of Rural	1	Job Creation	1	Rural Support	1		
Balanced Budget	1	Keeping a Sense of Small Town	1	Same Challenge	1		
Better Planning	1	Keeping up with Growth	1	School Districts	1		
Better Service	1	Larger Tax Base	1	Server Error	1		
Budget for Transportation	1	Leadership	1	Service Equality	1		
Business Development	1	Leave Brooklyn Alone	1	Service Upgrade	1		

Table 2: The lists of the secondary tags for the second questions and their frequency. We used a table format instead, because of the difficulty of creating a visualization.

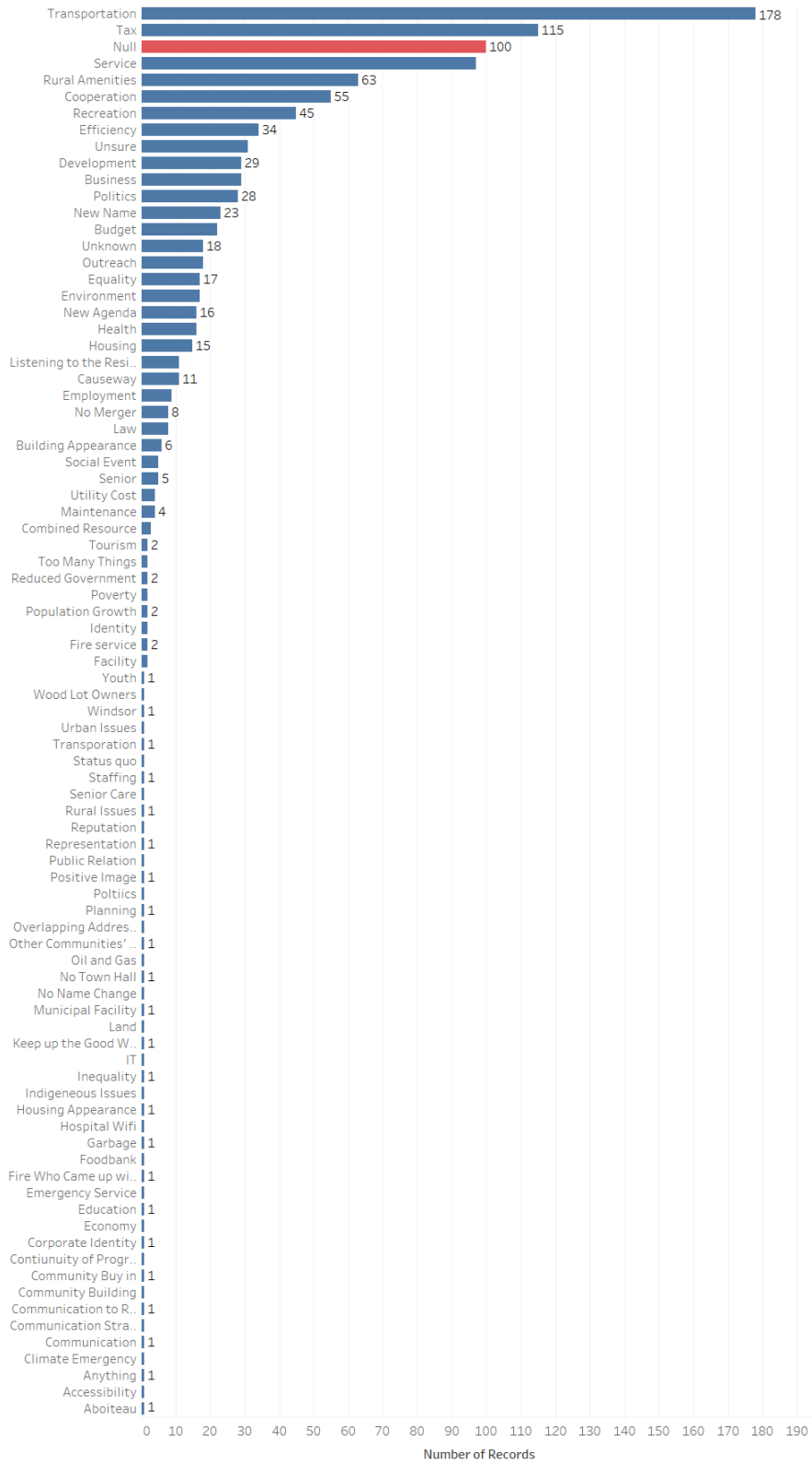


Figure 14: The full chart for the primary tags for the third question.

Accessibility	1	Bylaw Enforcement	2	Fire Hydrant	1	Loitering	1
Accessible Recreation	1	CAO Probation	1	Fire Service	58	Long-term Plan for Growth	1
Accountability	1	Change Management	1	Fire Station	1	Look for the Money Brooklyn Fire Station's ex-Chief Took	1
Active Living	1	Clean Water	1	Fiscal Prudence	1	Maintaining Road	1
Add Speedbump	1	Clearcutting	1	Fish Passage	1	Maintain Staffing	1
Add Walking Track to Rink	1	Climate Change	2	Fixing Dykes	1	Maintaining Road	1
Adequate Infrastructure Funding	1	Cole Drive Extension	1	Flooding	1	Maintaining Service	1
Adult Education	1	Combined Fire Service	1	Fork in Falmouth	1	Maintaining Tax	1
Affordable Business Rent	1	Community Centre	1	Future of Gypsum Mines	1	Maintening Recreation	1
Affordable Housing	7	Competent Staff	1	Garbage Service	5	Medical Care	1
Affordable Tax	1	Concerns of Rushed Merger	1	General Rural Amenities	1	Mental Health	2
Affordable Utility Cost	2	Conflict of Interest	3	Getting Rid of Slum Areas of Windsor	1	Merger Party	1
Animal Keeping Law	1	Consistent Tax	1	Good Fire Service for Everyone	1	More Activities	1
Anti-smoking	1	Converting Rail to Trail	1	Green Bin Size	1	More Clinic	1
Attracting Business	19	Cost of Name Change	1	Growth Outside Windsor	1	More Extra-Curricular	1
Attracting Industry	1	Cost Saving	17	Gym	1	More General Rural Amenities	1
Autism	1	Debt	2	Gym for the Rink	1	More Public Facility	1
Bad Fire Service Decision	1	Decision Making	1	Highway	1	More Rainwater Ditch	1
Balanced Budget	1	Demolishing Buildings	1	Highway Doubling	1	More Recreation Facility	1
Best Staff	1	Develop Grounds around Subway	1	Highway Twinning	2	More Rental	1
Better Emergency Response Time	1	Development of Industrial Park	1	Honesty	1	More Road Connection	1
Better Fire Coverage	9	Distribution of Cost	1	Hospital	1	More Senior Service	1
Better Fire Service	4	Distribution of Resource	1	Hospital Wifi	1	More Service	2
Better Fire Service Coverage	1	Doctor	4	Improved Service	1	More service based on tax	1
Better Housing for Low Income Family	1	Dog	1	Improving Public Image	1	More Shop	1
Better IT	1	Downtown Business	1	Increase Investment	1	More Staffing	1
Better Police	1	Downtown Development	2	Increased Tax	4	Naming People behind The Elected Official	1
Better Politicians	1	Downtown Parking	1	Indoor Pool	1	Natural Resource Development	1
Better recreation facility	1	Drugs	1	Industry	1	Nepotism	1
Better Road	18	Early Recall	1	Infrastructure	5	New Arena	2
Better Snow Plowing	1	Econom yof Scale	1	Information on New Structure	1	New Government	1
Better Staffing	1	Economic Development	6	Infrastructure	8	New House	1
Bike Lane	1	Ecotourism	1	Internet	2	New Municipal Building	1
Bike Route	1	Educating Politicians	1	Job Creation	6	New People	1
Bike Safety	1	Efficient Merger	1	Job Creation for Young Adults	1	New Recreation Facility	1
Bike Trail	3	Efficient Service	3	Job with Decent Rate of Pay	1	New Rink	3
Biking	1	Elimination of Border	1	Keeping Old Building Code	1	New Road	1
Boardwalk	1	Elimination of Fire Service	1	Lack of Business Opportunity	1	New Road Pavement	1
Border	1	Email the Residents on Merger Benefit	1	Lack of Service	1	New Tax Scheme	4
Bridge	1	Emergency Service	2	Lack of Support for Teens	1	No Debt Sharing	1
Budget Accountability	1	Environment	3	Lake	2	No Hockey Heritage on College Rd	1
Bulldoze Windsor Mall	1	Environmental Protection	1	Land Tax	1	No More Windsor Council	1
Bus to Windsor	1	Equality of Infrastructure Spending	1	Larger Tax Base	1	No Name Change	2
Business Developmeht	1	Equality of Service	1	Law Harmonization	1	No New Name	1
Business Development	6	ER Closure	1	Leadership	1	No New Tax for Rural	1
Business Growth	2	Evidence-Based Politics	1	Leave Brooklyn Alone	1	No Raise for Politicians	1
Business Promotion	1	Explanation of Tax	1	Limited Mobility	1	No Room to Expand	1
Business Stagnation in Windsor	1	Fair Tax	13	Line Painting	1	No Tax Increase	1
Business Tax	1	Fair Utility Cost	2	Littering	1	No Tax Increase for Rural Area	1
Bylaw	7	Festival	1	Local Business	1	No Tax Increase in West Hants	1

Table 3: The lists of the secondary tags for the third questions and their frequencies (Part I). We used a table format instead, because of the difficulty of creating a visualization.

Not Allowing a Few to Keep the Town from Prosperity	1	Road Emergency Service	1	Teen Activities	1
Old Council	1	Road in Windsor	1	Teleconferencing	1
Opening up the Water Passage	1	Road Maintenance	1	The Crossing	47
Optimal use of resource	1	Road Safety	1	Theft	1
Outdoor Gym	1	Route 14	1	Tongue Road	1
Outfitting fire service	1	Rural Amenities	1	Townhall on Merger	1
Overall Growth	11	Rural Cable	1	Traffic	1
Permanent Road Fix	1	Rural Cell Service	1	Traffic Bottlenecks	1
Pisiquid Trail	1	Rural Healthcare	1	Traffic Light	1
Police Service	4	Rural Hospital	1	Traffic Light at Wentworth and Payzant	1
Politicians	1	Rural Internet	62	Trail	2
Politicians Buying Land	1	Rural Road	1	Transparency	6
Politicians Not Buying Property	1	Safe Housing	2	Treat Agricultural Lands as Such	1
Politics for Everyone	1	Safe Neighbourhood	1	Trucks on Forestry Road	1
Pollution	1	Saving Business	1	Unified Political Voice	1
Pot Holes	5	Senior discount	1	Unsafe Drivers	1
Preserving Town Traditions	1	Senior Housing	3	Upgrade Fire Equipment	1
Prevent House from Sinking	1	Senior Pension	1	Upgrading Infrastructure	1
Prevent Urban Policy on Rural Area	1	Service Delivery	1	Utility Cost	1
Prevent Urban Policy on Rural Areas	1	Service Equality	1	Vacant Properties	1
Privatization	1	Sewer Service	10	Vandalism	1
Property Tax	11	Sewer Service on Wentworth Rd	2	Volunteer Fire Fighter	1
Proportional Electoral System	1	Shared Health Service	1	Wage increases	1
Protect Agricultural Area from Urbanization	1	Shared Recreation	1	Waste Service	1
Protective Service	1	Shopping Incentive	1	Water clean up	1
Public Consultation	1	Should not Have Two Arenas	1	Water Cost	3
Public Transportation	7	Sidewalk	11	Water Issues	1
Rail to Trail	2	Small Business Aid	1	Water Quality	1
Recreation Areas	1	Smaller Council	1	Water Rate	1
Recreation for Children	2	Smooth Transition	1	Water Service	9
Recreation for Youth	1	Snow Service	3	Water Sevice	1
Recreation Opportunities	1	Soccer Stadium	1	Waterfront	2
Reduce Staffing	1	Social Event	1	Waterfront Development	1
Reduced Property Tax	1	Social Events	1	Weekend and Evening Activities	1
Reduced Red Tape	1	Splash Pad	1	Wentworth Drive	1
Reduced Staffing	1	Sport Facility	4	Wentworth Road	1
Reduced Tax	20	Stoplight at Empire Lane and Payzant Drive	1	Windsor Fire Service not Releasing Financial Statement	1
Reduced Tax for People outside Windsor	1	Store Closure	1	Windsor Tax	3
Reduced Urban Tax	1	Streamlined Budget	1	Windsor's Reputation	1
Reduced Utility Cost	1	Streamling Government	2	Year-Round Recreation	1
Reinstalling Dyke	1	Streamlining	8	Youth Activities	1
Removing Causeway	1	Street Parking	1	Youth Progam	1
Representation	2	Summer Camp	1		
Restoring Avon River	1	Support Staff	1		
Revert Andy McDade's Decision	1	Sustainability	4		
Revert Name to Sam Slick	1	Sustainable Business	1		
Review Planning Strategy	1	Taking Care of Local Affairs	1		
Rink	4	Tax	3		
Road	55	Tax Clarity	1		
Road Connection	2	Tax Rumours	1		

Table 4: The lists of the secondary tags for the third questions and their frequencies (Part II).

Appendix B: List of New Names Suggested Less Than Five Times

Windsor	Frequency	West Hants	Frequency	Outside of the Region	Frequency
Allenville	1	Acadia on the Avon	1	Avon River	3
Avon River	3	Avalon	1	Avondale	1
Avon Valley	3	Avon District of Windsor West Hants	1	Camolot	1
Avondale	1	Avon Valley	2	Chrystal	1

Avonview	2	Avon West Hants	1	Eastern Valley	1
Best Hants	1	Avonside	2	Flood Cap	1
Greater Windsor	1	Better Together	1	Freedom	1
Greater Windsor/West Hants	1	Birthplace of Hockey	1	Hants	3
Hampshire	1	Chaos	1	Hants Windsor	1
Hants Avon	1	Chrystal Town	1	Hantsor	1
Hants County Recreation	1	Falmouth	1	Hantsport	1
Hants Southwest	1	Fort Edward	1	Hindsor	1
Happyville	1	Fundy	1	Mismanaged Town Stealing West Hants's Residents Money	1
New Windsor	1	Future	1	New West Hants	1
Partners for Change	1	Gateway	1	Rising	1
Pisiquid*	4	Greater Falmouth	1	Tidal Waters	1
Terra Avonia	1	Hants County	1	West Hants Windsor	1
Tidal River	1	Hants Tri	1	West Hants/Windsor	3
West Windsor	1	Hants Valley	1	West Windsor	2
Windsor West	1	Hants Windsor	3	Windsor Hants	2
WinWest	1	Hants/Windsor	1	Windsor West	2
		Hantsor	1	Windsthan	1
		Hell on Earth	1	Ww	1
		Key West	1		
		Larger Community of Choice	1		
		Manchester	1		
		Newport	1		
		Pisiquid*	1		
		Pockets	1		
		RH Lowthers	1		
		Rising Tides	2		
		Shit on Stick	1		
		Something Aboriginal**	1		
		Stick to West	1		
		Three Rivers	1		
		Tidal Bay	1		
		Tidal Flow	1		
		Troyville	1		
		Urban Hants Windsor	1		
		Valley Gateway	1		
		Washmyhants	1		
		Water	1		
		Welfare	1		
		West Hants Avon	2		
		West Hants United	1		
		West Wind	1		
		Westwind	1		
		Windsor Hants	4		
		Windsor Junction	1		
		Windsor Plains	1		
		Windsor West Hants	1		
		Hantsport			
		Windsor-Hants West	1		

		Windsor-Hantsport- West Hants	1		
		Windsor/Hants	2		
		Windy Hants	1		
		Winwest	1		
		Worth a Try	1		
		Wural	1		
		WWH***	1		

* Not all respondents provided the name "Pisiquid." Some provided variant spellings such as "Pezaquid." We treated the variants as the same name.

** The respondent indicated that the new name should be aboriginal. However, they did not indicate any specific name.

*** The respondent insisted that WWH is not an abbreviation. It should be the actual name.

Table 5: The list of all proposed names and their frequencies.